



STEYRMOTORS



Investor Presentation

June 2026




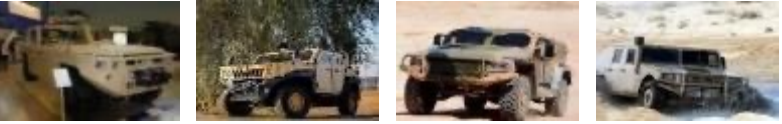









INTRODUCING STEYRMOTORS



The global leader for customized engines in special military and civil situations



STEYR MOTORS' OUTSTANDING PRODUCT PORTFOLIO HAS A COMPETITIVE ADVANTAGE

Product lines	 Military vehicles	 Aggregates	 Marine
Application	<p>Military vehicles from 3.5t to 10t</p>  <p>Primary Power for Special vehicles</p>	<p>MBT Locomotives</p>  <p>Auxiliary Power Unit (APU)</p>	<p>Rib Boats Battle Boats Work Boats Rescue Boats</p>  <p>Primary Propulsion Power & Electricity</p>
Steyr Motors Solution 	 M14 M16	 M12 M16	 SE4 SE6
Core Customers	<p>Military vehicle manufacturers</p> 		<p>Civil applications</p>  <p>Various boat builders - indirect sales with 13 partners</p>
End users	<p>Civil Public Sector (Public Safety, Railways)</p> 		

DRIVING INCREMENTAL GROWTH THROUGH PRODUCT PORTFOLIO EXPANSION AND NEW MARKET ENTRY



M14 | M16



M12 | M16



M12PU



SE4 | SE6

Military Vehicles

Military vehicles from 3.5t to 10t



Primary Power for Special Vehicles

Aggregates

MBT

Locomotives



Auxiliary Power Unit (APU)

Mobile Power Unit

Counter-Drone Power

Camp Power

Field Power



Power Unit (PU)

New Product

Marine

USV's

Battle Boats

Rib Boats

Rescue Boats



New Market

Primary Propulsion Power & Electricity

STEYR M12 POWER UNIT | DEPLOY ANYWHERE, OPERATE EVERYWHERE – THE M12PU AS THE UNIVERSAL ENERGY BACKBONE FOR MODERN DEFENSE

From drone defense systems to off-site drone charging, maritime operational infrastructure and desert command posts



RAPIDLY DEPLOYABLE DRONE AND CHARGING INFRA-STRUCTURE ENABLED BY THE M12PU FROM STEYR MOTORS

Rapid drone deployment & transportation



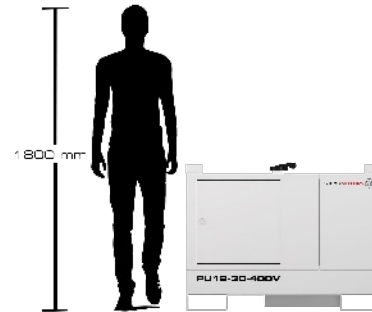
- **Fast deployment** and **easy transportation** are critical requirements for modern frontline operations
- Modern battlefields are more agile than ever before — **mission-critical equipment** must **be rapidly repositioned** and **redeployed**
- **Containerized drone infrastructure** enables **protected** transport, **reduced setup times** and immediate operational **readiness in the field**

Mobile Power Generation & Charging Capability



- The **power generation** and **charging infrastructure** must be **rapidly deployable**
- The **M12PU** is specifically **designed** for **critical operational environments** — **fully mobile**, **container-compatible** and **stackable** within standard logistics infrastructure
- The **compact** and **ruggedized** design enables **reliable off-grid charging** capabilities for **drone operations** in remote and tactical deployment scenarios

M12 POWER UNIT FROM STEYR MOTORS



[MAXIMUM EFFICIENCY] [MINIMUM PU-DIMENSIONS] [BEST PERFORMANCE]

Facts

- 28V (DC), 29kW
- 400V (AC), 32kVA

THREE SEPARABLE MODULES

- **Cooling Unit** - Separable Cooling Unit for special demands
- **Engine Generator Unit** - Powerful drive with integrated power generation
- **Base frame incl. tank** - Robust base with optimized fuel supply

MAIN FEATURES

- **Easy handling:** Movable with a forklift from all sides and with a pallet truck from the sides
- **Modular base frame:** available with various fuel tank capacities
- **Standard version:** 60 liters tank for up to 8 hour of full-load operation



STACKABLE

- Up to 36 units fit into a 20ft HC container
- optimizes logistics and storage costs.

AGENDA

1	Milestones, Key Highlights and Financials
2	Outlook
3	Appendix
4	Disclaimer

INTRODUCING



**The global specialist in robust marine diesel engines
for critical maritime applications**



STRATEGIC FIT | HIGH COMPLEMENTARITY IN THE MARINE SEGMENT WHILE STRENGTHENING THE JOINT MARKET POSITION



Marine engine HP range



120–300 HP



24–700 HP

Distributor network



Number of countries: 46



Number of countries: 55

Focus on the EU and North America

Focus on Asia & South America

Exclusive countries* : 10

Exclusive countries* : 27

Marine focus area



**Defense & USVs
Nato-Countries**



SOLAS & Mission Critical
Asia & South America**

* Countries where only one party is active

** Safety of Life at Sea

DELIVERING KEY MILESTONES OVER THE LAST MONTHS



**Agreement
Rheinmetall
Landsysteme**
March 2025



**Agreements Mari-
time Applications
(GBR, IT, FRA, CHN)**
July 2025



**Joint Venture with
Shangyan Power
(CHN)**
August 2025



**Developed a highly
competitive M12PU
Prototype**
October 2025



**USV Market Entry
Secured via High-
Value U.S. Contract**
November 2025



**New 5-year
contract with main
Distributor in Asia**
January 2026



**New defense
dev. contract with
Singapore-based
company**
January 2026



**Acquisition of BUKH
– mission-critical
defense and marine
applications (DNK)**
February 2026

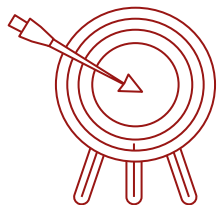


**Long-term
framework
agreement
with KNDS**
March 2026



**Steyr Motors enters UGV
market – RTC's CORNUS
UGV powered by Steyr
Motors engines**
June 2026

STEYR MOTORS – KEY FIGURES Q1 2026 (UNAUDITED)



Revenue
€11.7m
3M 2026



Adj. EBIT
€0.9m
3M 2026



Adj. EBIT Margin
7.5%
3M 2026



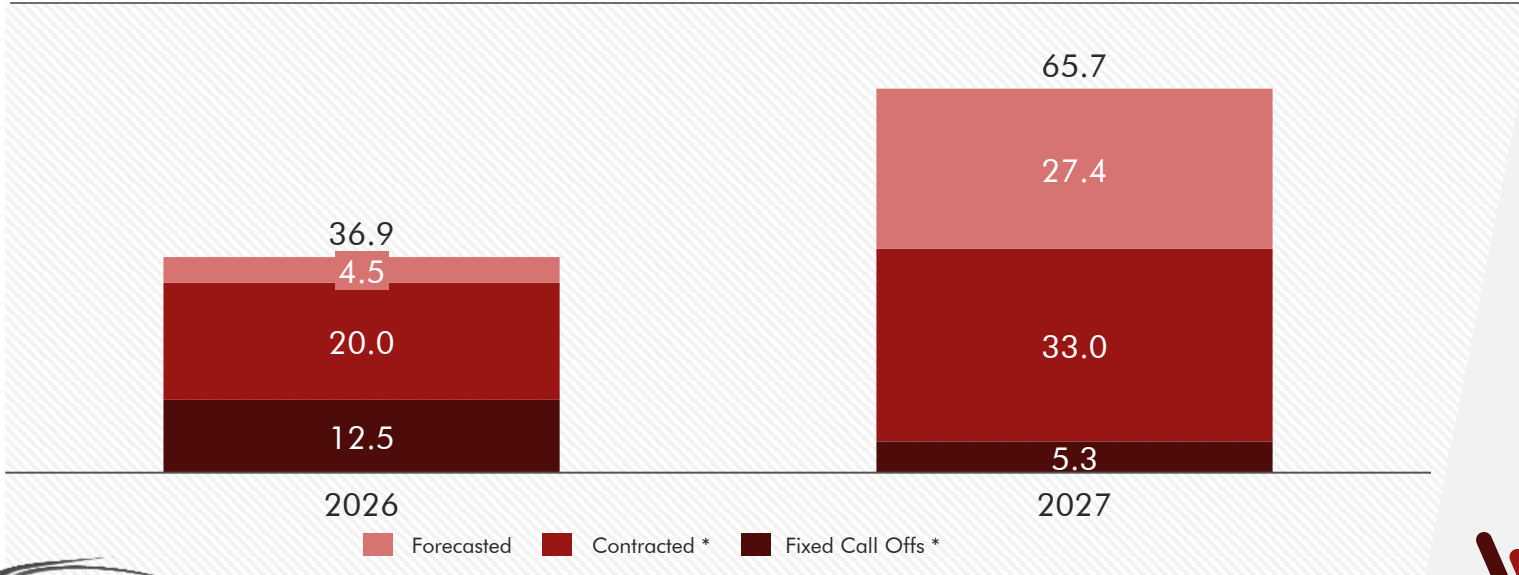
Order Backlog
> €300m*
2026-2030

**Current Order Backlog, of which approximately EUR 200 million is legally binding.*

Total order backlog defined as fixed order backlog + frame order backlog and committed sales and includes both legally and non legally binding orders.

MORE THAN €300M FROM 2026-2030 ON SECURED ORDERS ARE THE FOUNDATION FOR SUCCESS

Total order backlog (26-27)

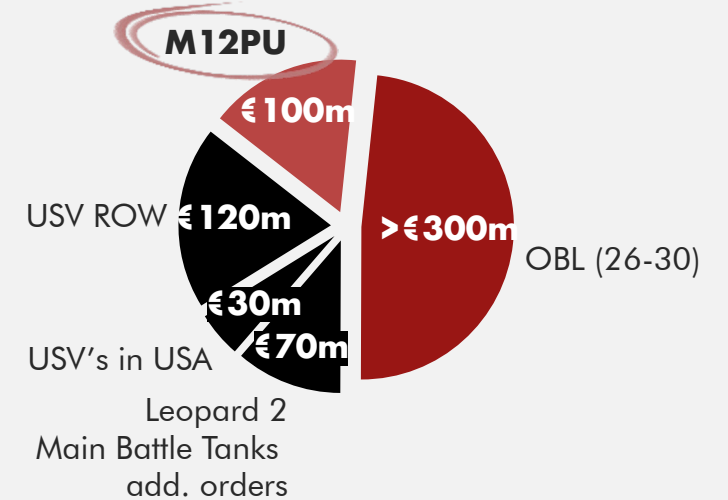


* Legally binding

» With more than **€300m** secured in our **order backlog**, we've laid a **solid foundation** for our future **growth strategy**

» This strong **forward visibility** gives us the **confidence** to **reach** our **ambitious revenue goals**

Secured OBL (€m) and further concrete Opportunities (€m)



» We see a **high interest** in our **new product** the **M12 Power Unit** – *currently field tested*

» **M&A activities** will further **push our revenue** over the next years

» **UGVs** represent a **fast-growing, high-potential market** driven by **defense modernization**

AGENDA

1 Milestones, Key Highlights and Financials

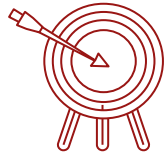
2 Outlook

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STEYR MOTORS – TARGETS 2026 AND BEYOND

2026

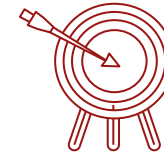


Revenue target
€75-95m



EBIT Margin
at least 15%

2027



Revenue target
approx. €140m



EBIT
approx. €40m

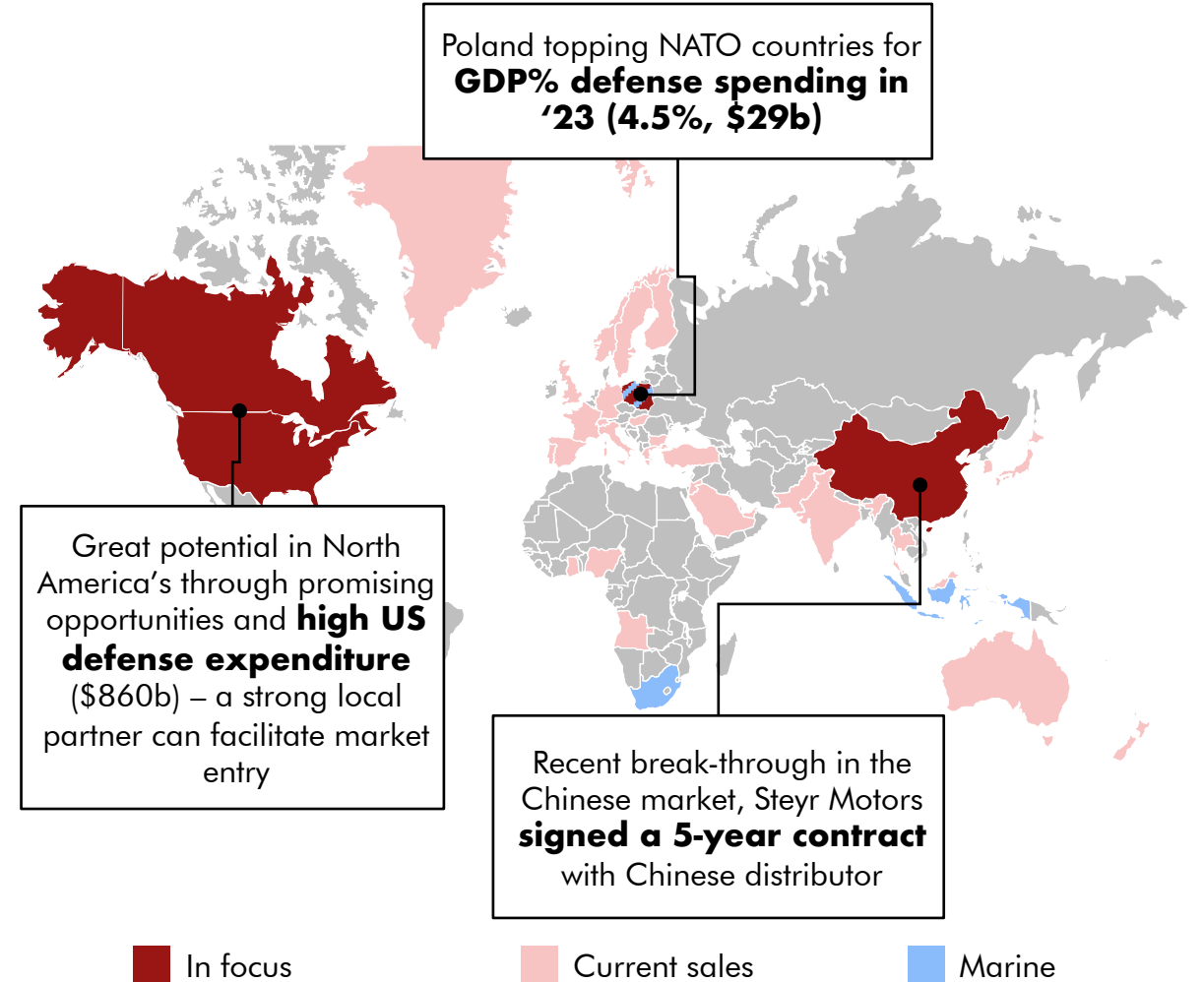
- » **Optimized scalability** through our **production platform** – Enabling seamless execution with superior **cost efficiency** and **operational excellence**
- » **Unlocking new growth horizons** – A flexible, modular infrastructure designed to **integrate new business opportunities** and **drive sustainable expansion**
- » **Disciplined, value-accretive M&A** will serve as a lever, to accelerate **revenue expansion** through **capability, portfolio, and market access scale-up**

STEYR MOTORS HAS A CLEAR FOCUS FOR ITS MID-TERM GEOGRAPHICAL EXPANSION

	Initiative	Drivers of incremental sales
Governmental	Expansion in 3 high-potential areas	<ul style="list-style-type: none"> ○ New projects driven by high defense spending ○ Enlargement of scope in special governmental applications ○ Expansions in North America, China and Poland
Marine	Strengthen distributor network	<ul style="list-style-type: none"> ○ Penetration of new markets or where current presence is limited ○ Stronger footprint driving after-sales development

Sales enhancements

- Price increases
- Volume growth
- Growth in KAM share of wallet
- New Market: USV's
- New Product: M12PU
- Savings potentials



OPERATIONAL MOMENTUM | MULTI-YEAR PROGRAM TRACTION DRIVES STRUCTURAL VALUE CREATION

KNDS – 500 engines frame contract

- This **milestone strengthens** our role in **next-generation defense platforms** and **secures recurring revenues** in Europe. Add. **further ~€70m** highly probable **near-term opportunity** is **expected**.

US Navy – 474 boats

- The **U.S. Navy** has allocated a **budget** of **\$650m** for **474 new boats**. **Ribcraft US** has **placed** an **order** for Q2 and will also **participate** in the **tender**. The **tender** is **specified around Steyr Motors engines**.

M12 Power Unit – Inquiries

- **Prototypes** of the **M12PU** have been **requested** by **multiple MoDs** and **tier-one defense OEMs** for applications ranging from **drone charging** to **directed-energy defense systems**, underscoring **strong demand**.

Urovesa – MoD contract – 1,000 Vehicles

- New **5-year contract** from the **Spanish Ministry of Defence** starting in **January 2027**, covering **1,000 vehicles**. High probability of contract award, as the **vehicles** were **offered with SMO engines**.

Austrian MoD – 800 Vehicles

- **Tender** for **800 vehicles** by the **Austrian Ministry of Defence** under a **4-year contract**. **Our two B2B vehicle customers** are both in the **final round** of the **tender** process.

Strategic UAV Collaboration

- A **German drone manufacturer** under **contract** with the **German MoD** plans to deploy our **M12PU** as a **containerized charging solution**, enabling **rapid UAV turnaround** and **sustained frontline operations**.

» **Value** is created at **platform level** in **defense markets** – revenue **realization follows** with an intrinsic delay. **We're executing the rights steps NOW** to drive **the future growth** we target

AGENDA

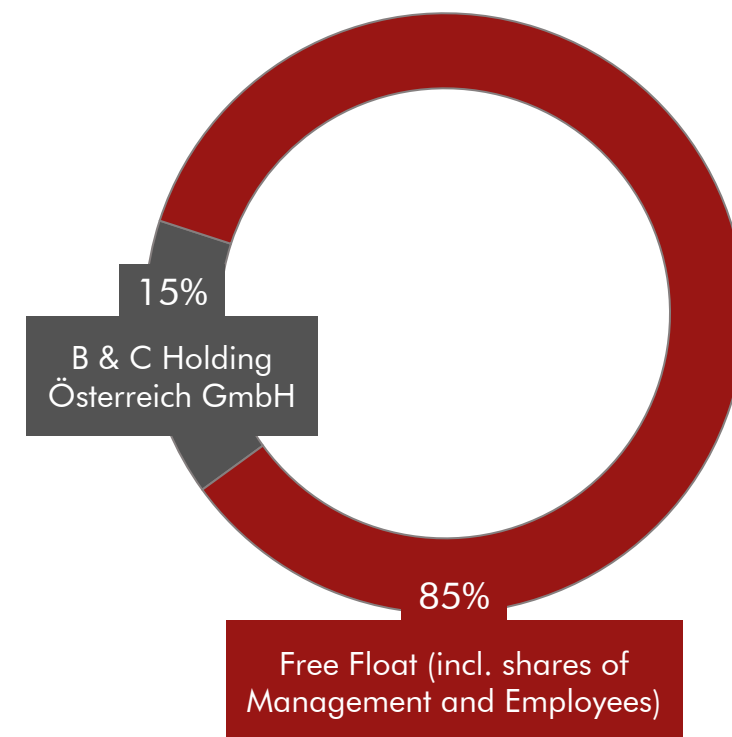
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STEYR MOTORS SHARE

Master Data

Symbol	4X0
ISIN	AT0000A3FW25
Transparency level	Scale, direct market plus
Market segment	Open Market
Stock exchange & trading venue	Frankfurt Stock Exchange/Xetra, Vienna
Number of shares	5,251,261
Share capital	EUR 5,251,261.00
Designated Sponsors	Hauck Aufhäuser Lampe Privatbank AG

Shareholder Structure



THE M12PU REDEFINES MOBILE POWER UNITS WITH BEST-IN-CLASS SIZE-TO-PERFORMANCE RATIO



	Steyr Motors MPU12		Cummins 30RMP-1060A	
Size	L 1200, H 800, W 850 mm	✓	L 1913, H 1346, W 914 mm	✗
Volume	0.816 m ³	✓	2.355 m ³	✗
Weight	600 kg	✓	1005 kg	✗
Output	32kVA	✓	31kVA	✗
Noise	70db (A) @7m	=	70db (A) @7m	=
Temp	-46°C to 49°C	=	-45°C to 57°C	=
Multi-fuel	F-34/F-35/F-54/F-63/F-65/JP-8/JET A1/EN 590	✓	JP-8, JP-4, DF-1, DF-2, DF-A	✗
EMC	MILSTD 461F	=	MILSTD 461F	=
Fuel Cap.	8h	=	8h	=



» The SMO M12PU outperforms legacy units like the Cummins RMP with up to 65% less volume and 40% less weight. Delivering full power, battlefield-ready efficiency, and unmatched mobility.

STRATEGIC LEAP | STEYR MOTORS BECOMES A MAJOR EUROPEAN PLAYER WITH GLOBAL SCALING POWER



Geopolitical & industrial leverage

- **Two production sites** in Europe
- **Presence in NATO country** (Denmark)
- **Simplified export** procedures in the defense context
- Increased **supply chain resilience**



Asian growth as a game changer

- Own **China entity** with **local sales**
- **High existing** share of **sales in Asia**
- **Immediate market access** for **SMO products**
- **Scaling possible without infrastructure development** at the Denmark location



Product & revenue synergies

- **SMO** has **access** to new marine **product portfolio (24–700 HP)**
- New **BUKH 300-HP SOLAS** engine will be **based on SMO base engine**
- **Complementary distributor network**



Margin & efficiency levers

- **Centralization** of IT, HR, and marketing
- **Fixed cost optimization** at group level
- **Economies of scale** in support functions
- **EBIT margin increase** at Bukh



Scalable production base

- **Free capacity** in **Denmark**
- **Wage levels comparable** to **Austria**
- **Ramp-up possible without CAPEX**
- **High flexibility** during peaks in demand

With the **acquisition** of **BUKH A/S**, **Steyr Motors** is **strengthening** its **industrial base**, significantly **expanding** its **international** presence, and creating the conditions for accelerated growth in the marine and, looking ahead, defense segments.

FINANCIAL CALENDAR

DATE	EVENT
19 August 2026	Publication of Half Year Report 2026
21-24 September 2026	Baader Investment Conference
22 October 2026	Publication Q3 Results
23-25 November 2026	Deutsches Eigenkapitalforum

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