



Investor Presentation

February 2026











































INTRODUCING STEYRMOTORS



**The global leader for customized engines in
special military and civil situations**



STEYR MOTORS´ OUTSTANDING PRODUCT PORTFOLIO HAS A COMPETITIVE ADVANTAGE

Product lines	<div><div>Military vehicles</div></div>	<div><div>Aggregates</div></div>	<div><div>Marine</div></div>	
Application	<div>Military vehicles from 3.5t to 10t</div> <div></div> <div>Primary Power for Special vehicles</div>	<div>MBT</div> <div></div> <div>Locomotives</div> <div></div> <div>Auxiliary Power Unit (APU)</div>	<div>Rib Boats</div> <div></div> <div>Battle Boats</div> <div></div> <div>Work Boats</div> <div></div> <div>Rescue Boats</div> <div></div> <div>Primary Propulsion Power & Electricity</div>	
	Steyr Motors Solution	<div><div>M14 M16</div></div>	<div><div>M12 M16</div></div>	<div><div>SE4 SE6</div></div>
Core Customers	<div>Military vehicle manufacturers</div> <div></div> <div>KNDS</div> <div>BAE SYSTEMS</div> <div>THALES</div> <div></div> <div>URO</div> <div></div> <div>RHEINMETALL GROUP</div> <div>GENERAL DYNAMICS</div> <div>European Land Systems</div> <div></div> <div>DEFENTURE</div> <div></div> <div>Mahindra</div> <div>SIEMENS</div> <div>FFS</div> <div>Fire Fighting Systems</div>	<div>Civil applications</div> <div></div>	<div>Military boat builders</div> <div></div>	<div>Civil boat builders</div> <div></div> <div></div> <div>Various boat builders - indirect sales with 13 partners</div>
	End users	<div><div><div>AUSTRALIAN DEFENCE FORCE</div></div><div><div>Royal Marines</div></div><div><div>Spanish Army</div></div><div><div>BUNDESWEHR</div></div><div><div>Bundesheer</div></div><div><div>Navy SEALs</div></div><div><div>Canadian Army</div></div><div><div>Finnish Army</div></div><div><div>Dutch Army</div></div><div><div>Swedish Army</div></div><div><div>Swiss Army</div></div><div><div>DB</div></div><div><div>VR</div></div><div><div>SBB CFF FFS</div></div></div> <div><div>Civil Public Sector (Public Safety, Railways)</div><div><div>Shell</div></div><div><div>ExxonMobil</div></div><div><div>AIDA</div></div></div>		

DRIVE INCREMENTAL GROWTH THROUGH PRODUCT PORTFOLIO EXPANSION AND NEW MARKET ENTRY



M14 | M16



Military Vehicles

Military vehicles from 3.5t to 10t



Primary Power
for Special Vehicles



M12 | M16



Aggregates

MBT

Locomotives



Auxiliary Power Unit (APU)



M12PU



Mobile Power Unit

Counter-Drone Power

Camp Power

Field Power



Power Unit
(PU)

New Product



SE4 | SE6



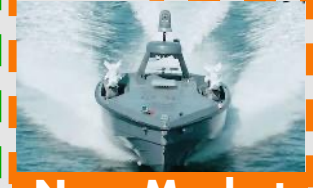
Marine

USV's

Battle Boats

Rib Boats

Rescue Boats



New Market

Primary Propulsion Power & Electricity

The M12 Power Unit for any mission

DEPLOY ANYWHERE, OPERATE EVERYWHERE: THE M12 POWER UNIT AS THE UNIVERSAL ENERGY BACKBONE FOR MODERN DEFENSE



From drone defense systems to arctic mobility and desert command posts



M12 POWER UNIT

[2]
CYLINDER



[BEST
PERFORMANCE]

[MINIMUM
PU-DIMENSIONS]

[MAXIMUM
EFFICIENCY]

Facts

- 28V (DC), 29kW
- 400V (AC), 32kVA

THREE SEPARABLE MODULES

- **Cooling Unit** - Separable Cooling Unit for special demands
- **Engine Generator Unit** - Powerful drive with integrated power generation
- **Base frame incl. tank** - Robust base with optimized fuel supply

MAIN FEATURES

- **Easy handling:** Movable with a forklift from all sides and with a pallet truck from the sides
- **Modular base frame:** available with various fuel tank capacities
- **Standard version:** 60 liters tank for up to 8 hour of full-load operation



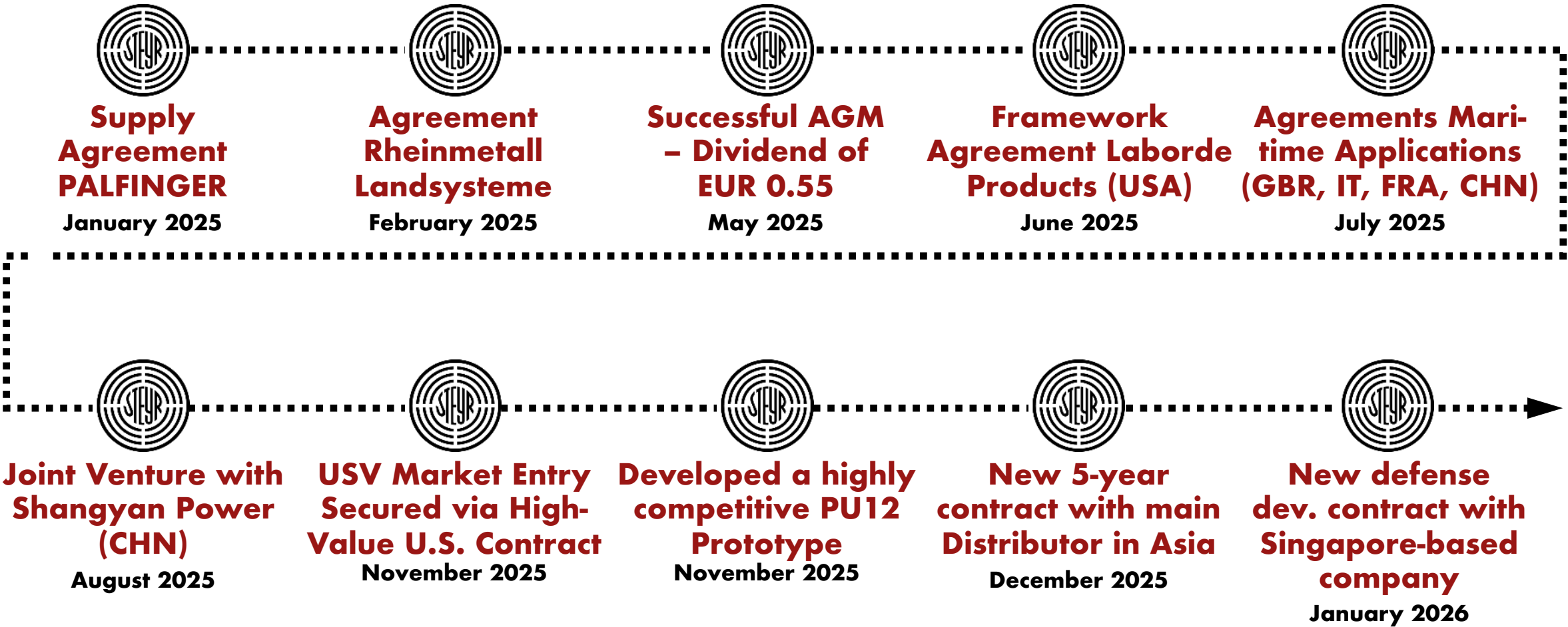
STACKABLE

- Up to 36 units fit into a 20ft HC container
- optimizes logistics and storage costs.

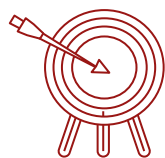
AGENDA

1	Milestones, Key Highlights and Financials
2	Outlook
3	Q&A – Thank you for your questions and interest
4	Appendix
5	Disclaimer

DELIVERING KEY MILESTONES OVER THE LAST 12 MONTHS



STEYR MOTORS – PRELIMINARY FIGURES 2025



Revenue
€48.5m



Adj. EBIT
€7.0m



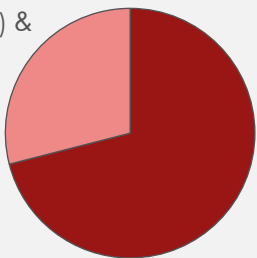
Adj. EBIT Margin
14.5%



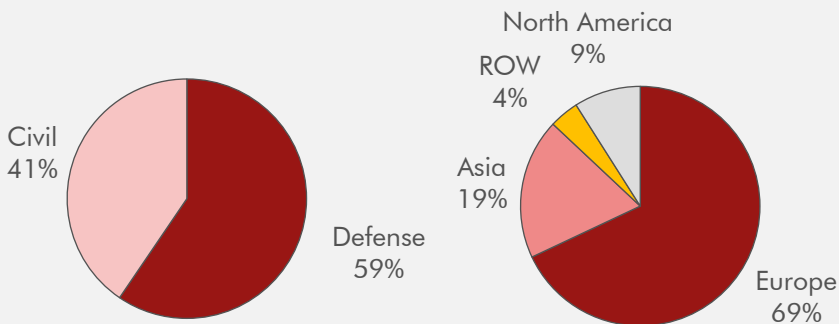
Order Backlog
> €300m*
2026-2030



FTEs**
128



Revenue by Area
2025



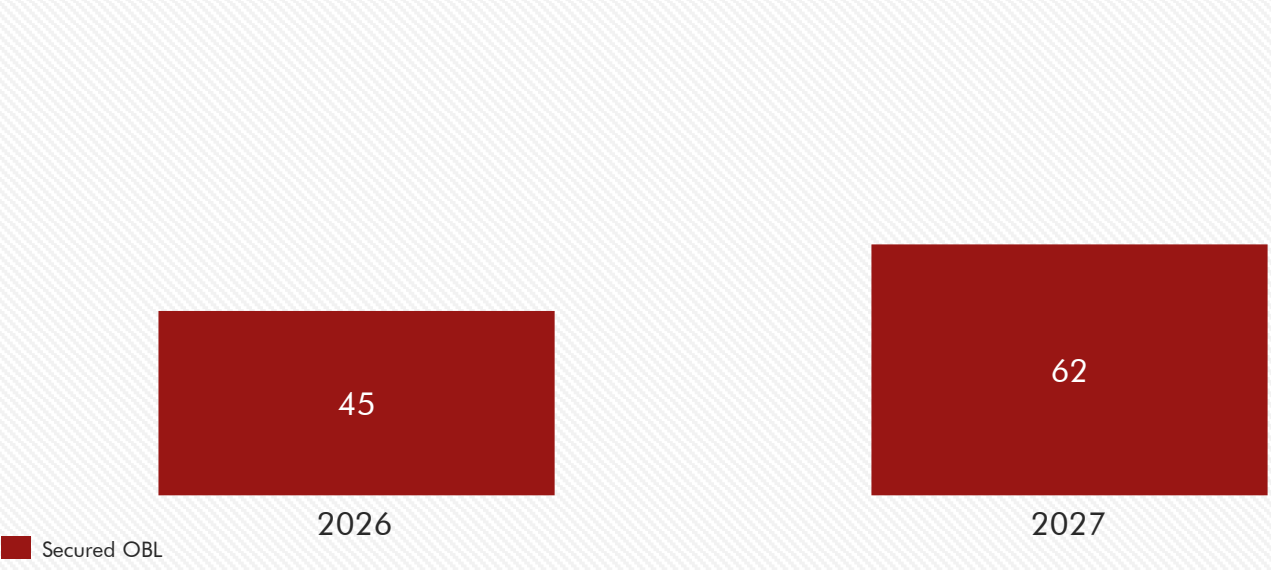
Revenue by Segment
2025

Revenue by Region
2025

Source: *Current Order Backlog **as of 31.12.2025
Total order backlog defined as fixed order backlog + frame order backlog and committed sales and includes both legally and non legally binding orders.

MORE THAN €300M FROM 2026-2030 ON SECURED ORDERS ARE THE FOUNDATION FOR SUCCESS

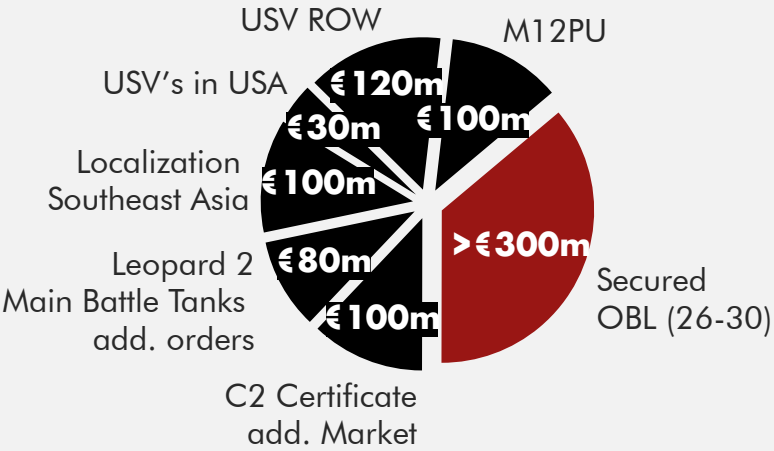
Total order backlog (26-27)



» With more than **€300m** secured in our **order backlog**, we've laid a **solid foundation** for our future **growth strategy**

» This strong **forward visibility** gives us the **confidence** to **reach** our **ambitious revenue goals**

Secured OBL (€m) and further concrete Opportunities (€m)



» **Several concrete Opportunities** in progress that could **add €530m** in **revenue**, expanding our **backlog** to **€830m**

» The **C2 certificate** opens a **€5b market**

» **M&A activities** will further **push our revenue** over the next years

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- | | |
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STEYR MOTORS – TARGETS FOR 2026 AND BEYOND

2026



Revenue target
€75-95m



EBIT Margin
at least 15%

2027



Revenue target
approx. €140m



EBIT
approx. €40m

» **Optimized scalability** through our **production platform** – Enabling seamless execution with superior **cost efficiency** and **operational excellence**

» **Unlocking new growth horizons** – A flexible, modular infrastructure designed to **integrate new business opportunities** and **drive sustainable expansion**

» **Disciplined, value-accretive M&A** will serve as a lever, to accelerate **revenue expansion** through **capability, portfolio, and market access scale-up**

STEYR MOTORS HAS A CLEAR FOCUS FOR ITS MID-TERM GEOGRAPHICAL EXPANSION

Initiative		Drivers of incremental sales	
Governmental	Expansion in 3 high-potential areas	<ul style="list-style-type: none">○ New projects driven by high defense spending○ Enlargement of scope in special governmental applications○ Expansions in North America, China and Poland	
Marine	Strengthen distributor network	<ul style="list-style-type: none">○ Penetration of new markets or where current presence is limited○ Stronger footprint driving after-sales development	

Sales enhancements

Price increases

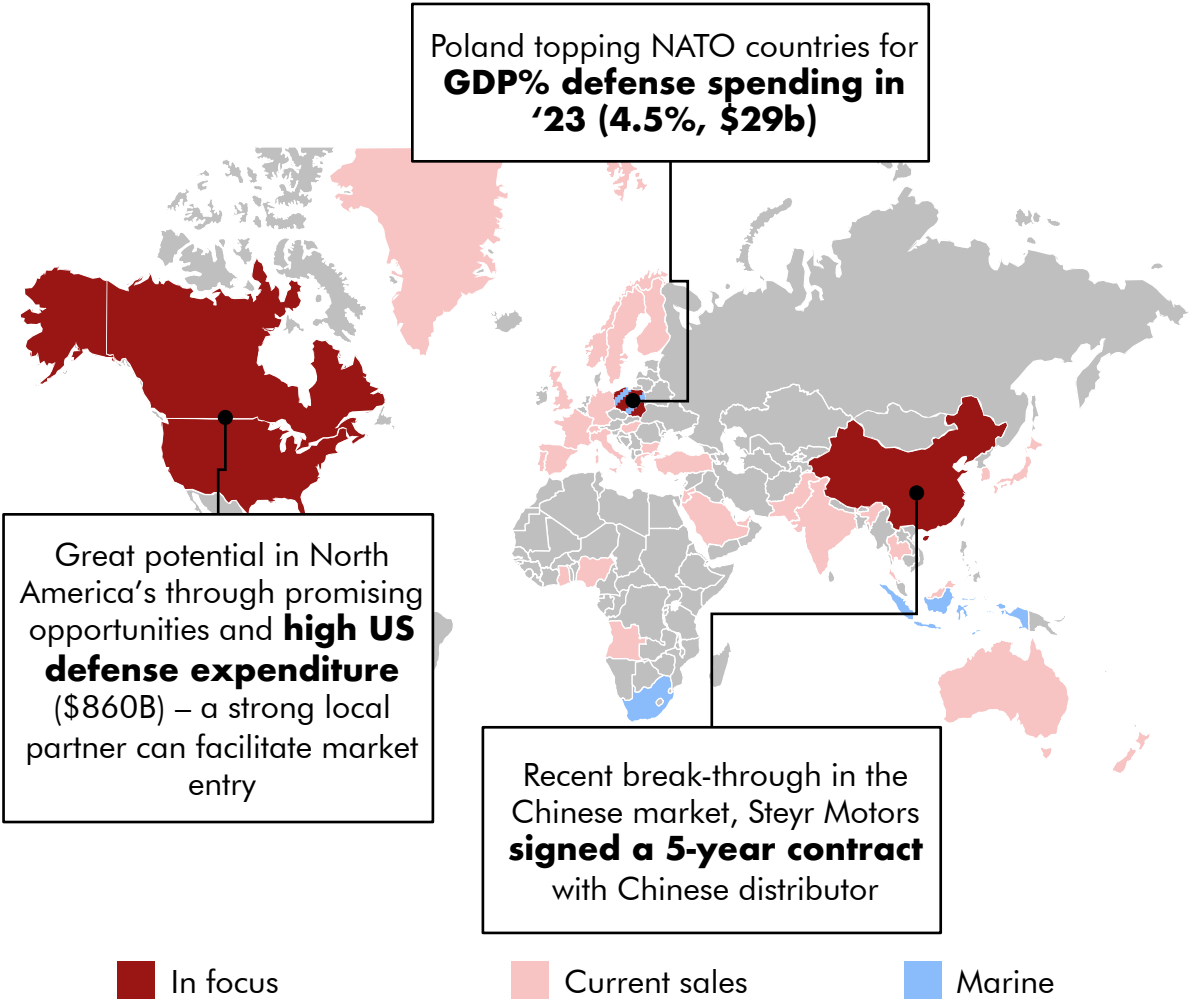
Volume growth

Growth in KAM share of wallet

New Market: USV's

New Product: PU12

Savings potentials



AGENDA

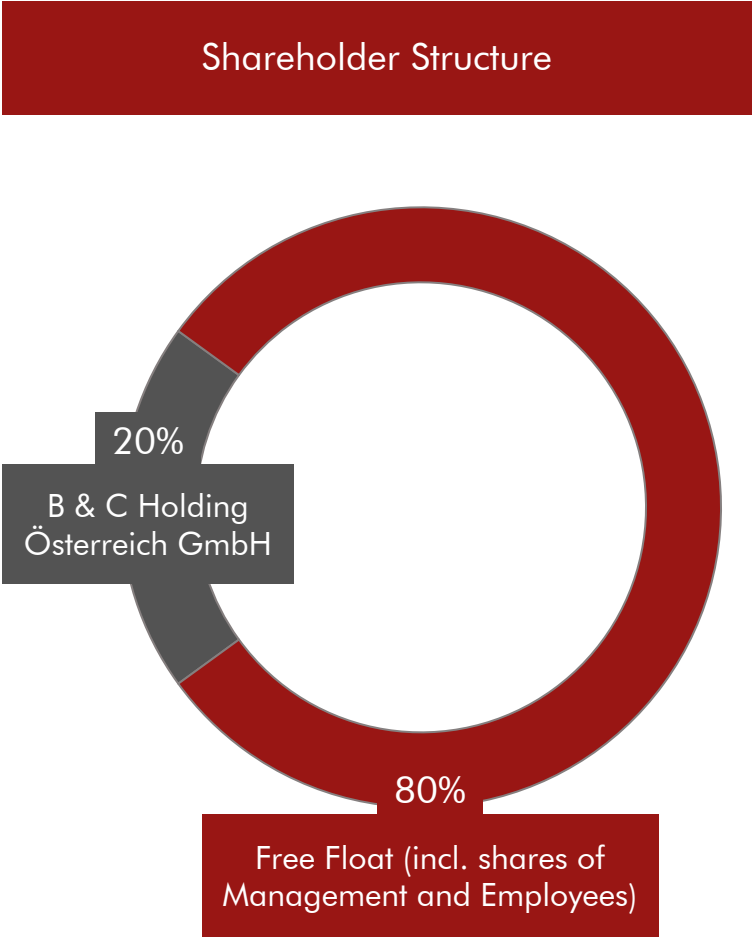
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STEYR MOTORS SHARE

Master Data	
Symbol	4X0
ISIN	AT0000A3FW25
Transparency level	Scale, direct market plus
Market segment	Open Market
Stock exchange & trading venue	Frankfurt Stock Exchange/Xetra, Vienna
Number of shares	5,200,000
Share capital	EUR 5,200,000.00
Designated Sponsors	Hauck Aufhäuser Lampe Privatbank AG



THE M12PU REDEFINES MOBILE POWER UNITS WITH BEST-IN-CLASS SIZE-TO-PERFORMANCE RATIO

STEYRMOTORS


	Steyr Motors PU12		Cummins 30RMP-1060A	
Size	L 1200, H 800, W 850 mm	✓	L 1913, H 1346, W 914 mm	✗
Volume	0,816 m³	✓	2,355 m³	✗
Weight	600 kg	✓	1005 kg	✗
Output	32kVA	✓	31kVA	✗
Noise	70db (A) @7m	=	70db (A) @7m	=
Temp	-46°C to 49°C	=	-45°C to 57°C	=
Multi-fuel	F-34/F-35/F-54/F-63/F-65/JP-8/JET A1/EN 590	✓	JP-8, JP-4, DF-1, DF-2, DF-A	✗
EMC	MILSTD 461F	=	MILSTD 461F	=
Fuel Cap.	8h	=	8h	=



» The SMO M12PU outperforms legacy units like the Cummins RMP with up to 65% less volume and 40% less weight. Delivering full power, battlefield-ready efficiency, and unmatched mobility.

FINANCIAL CALENDAR

DATE	EVENT
4–5 February 2026	Hamburg Investor Days (HIT)
6 March 2026	Publication of Annual Report 2025
10 April 2026	Annual General Meeting
13–15 April 2026	Investor Conference Zürs
20 May 2026	Publication Q1 Results
19 August 2026	Publication of Half Year Report 2026
21–24 September 2026	Baader Investment Conference
22 October 2026	Publication Q3 Results
23–25 November 2026	Deutsches Eigenkapitalforum

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