



Investor Presentation

November 2025






































INTRODUCING STEYRMOTORS



**The global leader for customized engines in
special military and civil situations**



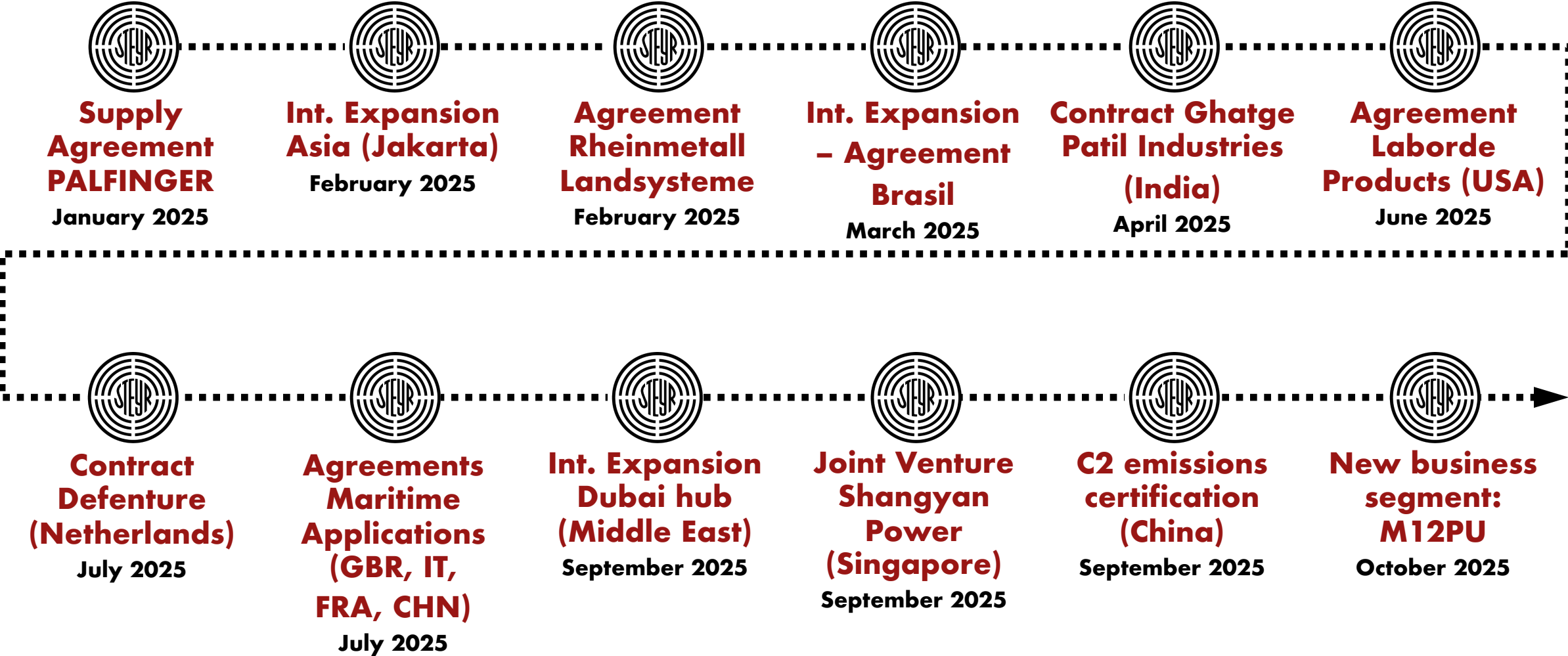
STEYR MOTORS´ OUTSTANDING PRODUCT PORTFOLIO HAS A COMPETITIVE ADVANTAGE

Product lines	<div><div>Military vehicles</div></div>	<div><div>Aggregates</div></div>	<div><div>Marine</div></div>	
Application	<div>Military vehicles from 3.5t to 10t</div> <div></div> <div>Primary Power for Special vehicles</div>	<div>MBT</div> <div>Locomotives</div> <div></div> <div>Auxiliary Power Unit (APU)</div>	<div>Rib Boats</div> <div>Battle Boats</div> <div>Work Boats</div> <div>Rescue Boats</div> <div></div> <div>Primary Propulsion Power & Electricity</div>	
	Steyr Motors Solution	<div><div>M14 M16</div></div>	<div><div>M12 M16</div></div>	<div><div>SE4 SE6</div></div>
Core Customers	<div>Military vehicle manufacturers</div> <div></div> <div><div>KNDS</div><div>BAE SYSTEMS</div><div>THALES</div><div>URO</div><div>RHEINMETALL GROUP</div><div>GENERAL DYNAMICS</div><div>European Land Systems</div><div>DEFENTURE</div><div>Mahindra</div><div>SIEMENS</div><div>FFS</div><div>Fire Fighting Systems</div></div>	<div>Civil applications</div> <div></div>	<div>Military boat builders</div> <div></div>	<div>Civil boat builders</div> <div></div>
	End users	<div>Civil Public Sector (Public Safety, Railways)</div> <div><div></div><div></div></div>		

AGENDA

1	Milestones and Highlights
2	Outlook
3	Q&A – Thank you for your questions and interest
4	Appendix
5	Disclaimer

MILESTONES IN THE FINANCIAL YEAR 2025



CATERING FOR A DIVERSE SET OF APPLICATIONS AND PRODUCT LINES



M14 | M16



M12 | M16



M12PU



SE4 | SE6



Military Vehicles

Military vehicles from 3.5t to 10t



Primary Power
for Special Vehicles



Aggregates

MBT

Locomotives



Auxiliary Power Unit (APU)



Mobile Power Unit

Counter-Drone Power

Camp Power

Field Power



Power Unit
(PU)

New Product



Marine

Rib Boats

Battle Boats

Work Boats

Rescue Boats



Primary Propulsion Power & Electricity

The M12 Power Unit for any mission

THE M12 POWER UNIT AS THE UNIVERSAL ENERGY BACKBONE FOR MODERN DEFENSE – DEPLOY ANYWHERE, OPERATE EVERYWHERE



From drone defense systems to arctic mobility and desert command posts



M12 POWER UNIT

STEYRMOTORS

[2]
CYLINDER



[BEST
PERFORMANCE]

[MINIMUM
PU-DIMENSIONS]

[MAXIMUM
EFFICIENCY]

Facts

- 28V (DC), 29kW
- 400V (AC), 32kVA

THREE SEPARABLE MODULES

- **Cooling Unit** - Separable Cooling Unit for special demands
- **Engine Generator Unit** - Powerful drive with integrated power generation
- **Base frame incl. tank** - Robust base with optimized fuel supply

MAIN FEATURES

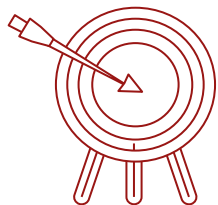
- **Easy handling:** Movable with a forklift from all sides and with a pallet truck from the sides
- **Modular base frame:** available with various fuel tank capacities
- **Standard version:** 60 liters tank for up to 8 hour of full-load operation

STACKABLE



- Up to 36 units fit into a 20ft HC container
- optimizes logistics and storage costs.

STEYR MOTORS – KEY HIGHLIGHTS 9M 2025



Revenue
€34.4m
9M 2025



EBIT
€4.0m
9M 2025



EBIT Margin
11.6%
9M 2025



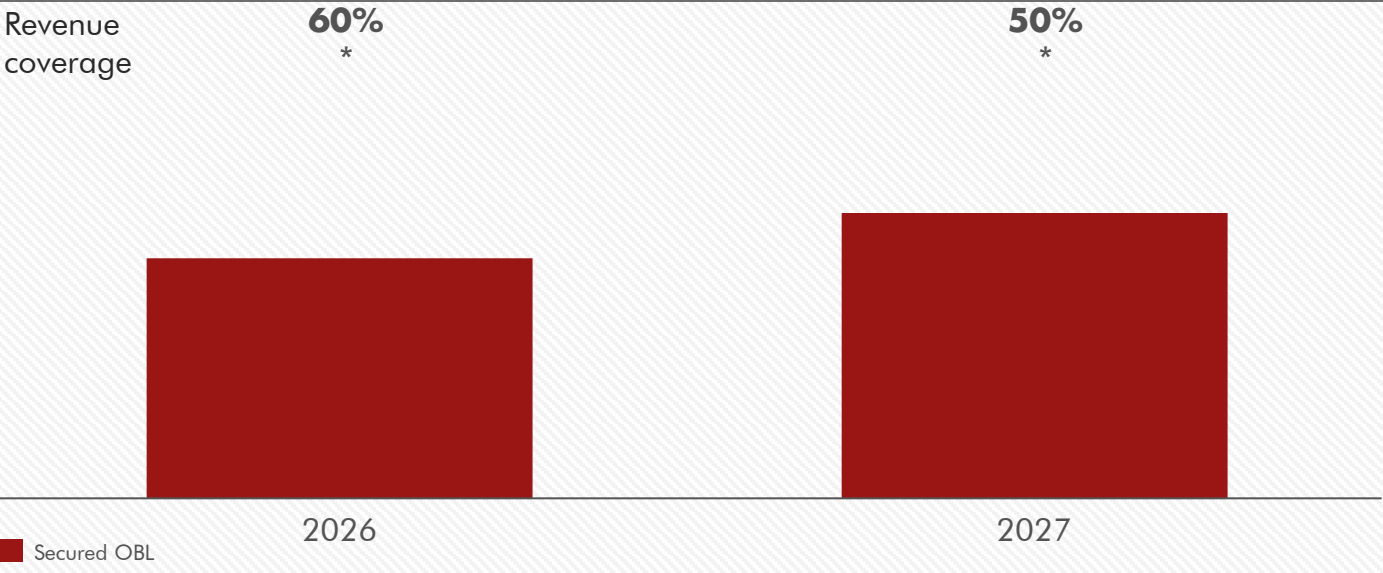
Order Backlog
> €300m*
2025-2030

Source: *Current Order Backlog.

Total order backlog defined as fixed order backlog + frame order backlog and committed sales and includes both legally and non legally binding orders.

MORE THAN €300M UNTIL 2030 ON SECURED ORDERS ARE THE FOUNDATION FOR SUCCESS

Total order backlog (26-27)

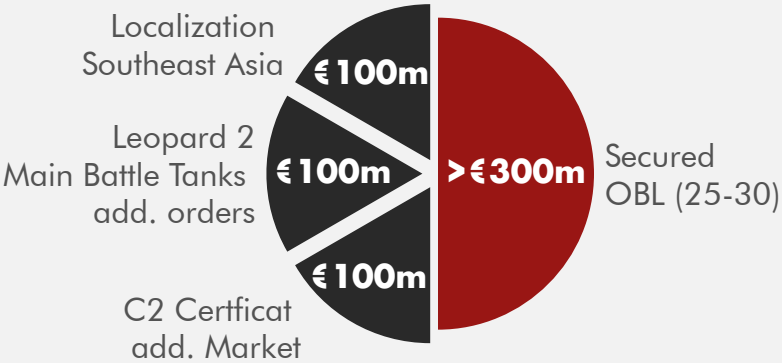


* % of the intended turnover

» With more than **€300M** secured in our **order backlog**, we've laid a **solid foundation** for our future **growth strategy**

» This strong **forward visibility** gives us the **confidence** to **reach** our **ambitious revenue goals**

Secured OBL (€m) and further concrete Opportunities (€m)



» **Two additional deals** – in progress – could **add €200M** in **revenue**, expanding our **backlog** to **€500M**

» The **C2 certificate** opens a **€5B market** - we expect **add. revenue** worth **€100M**

» **M&A activities** will further **push our revenue** over the next years

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STEYR MOTORS FORECAST: TARGETS FOR 2025 ADJUSTED DUE TO ORDER POSTPONEMENTS – MEDIUM-TERM FORECAST CONFIRMED

2025



Revenue
**at least +15%
to +25%**



adj. EBIT Margin
**approx. 13% to
around 16%**

2027



Revenue Target
approx. €140m



EBIT
approx. €40m

» **Optimized scalability** through our **production platform** – Enabling seamless execution with superior **cost efficiency** and **operational excellence**

» **Unlocking new growth horizons** – A flexible, modular infrastructure designed to **integrate new business opportunities** and **drive sustainable expansion**

STEYR MOTORS HAS A CLEAR FOCUS FOR ITS MID-TERM GEOGRAPHICAL EXPANSION

Initiative	Drivers of incremental sales
<div>Governmental</div> <div>Expansion in 3 high-potential areas</div>	<ul style="list-style-type: none">○ New projects driven by high defense spending○ Enlargement of scope in special governmental applications○ Expansions in North America, China and Poland
<div>Marine</div> <div>Strengthen distributor network</div>	<ul style="list-style-type: none">○ Penetration of new markets or where current presence is limited○ Stronger footprint driving after-sales development

Sales enhancements

Price increases

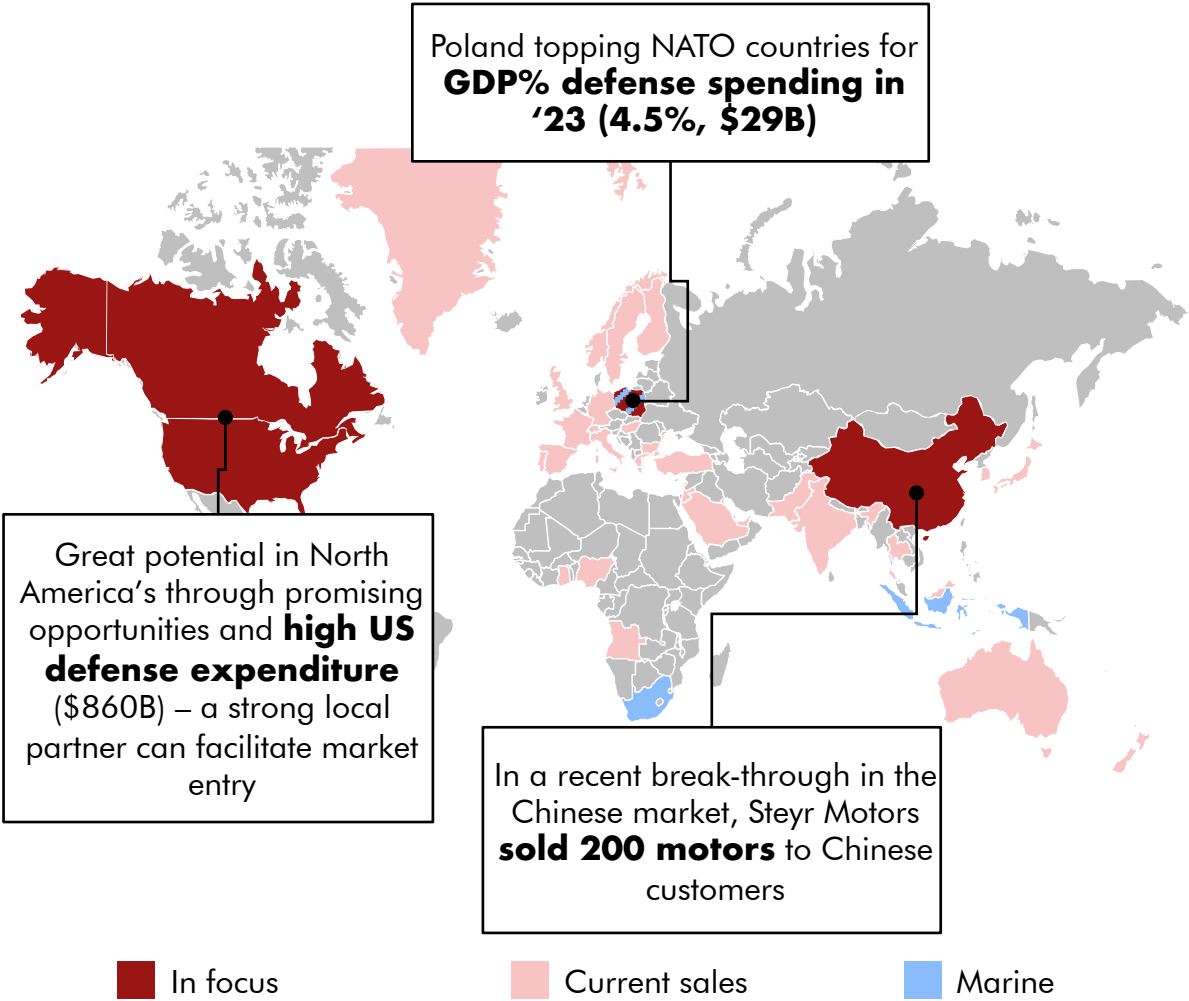
Volume growth

Growth in KAM share of wallet

New contracts

New incentives

Savings potentials



AGENDA

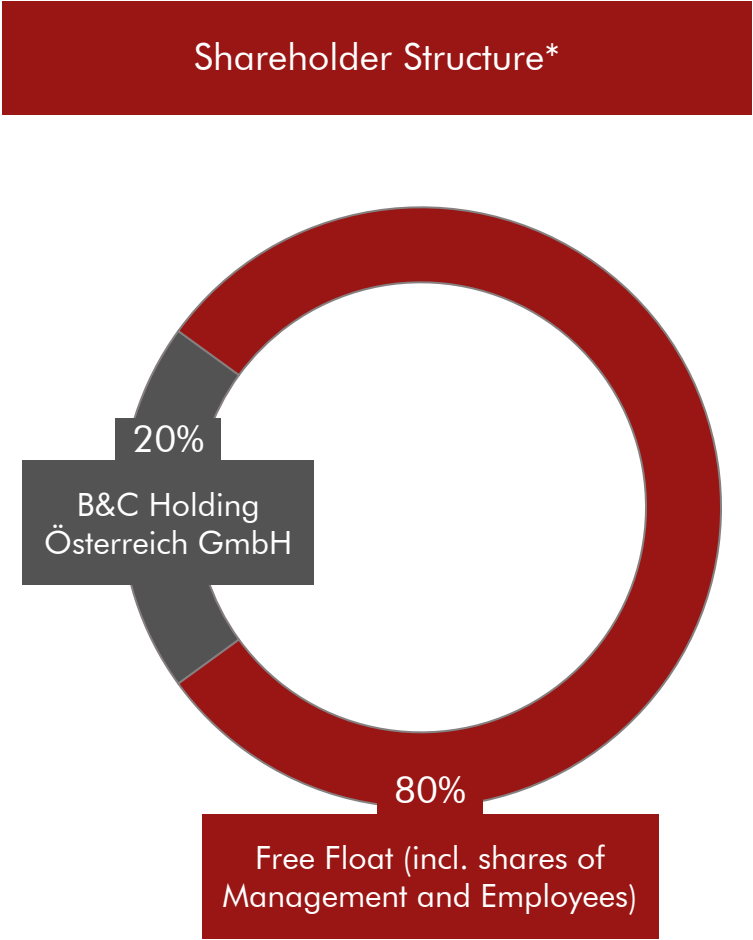
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STEYR MOTORS SHARE

Master Data	
Symbol	4X0
ISIN	AT0000A3FW25
Transparency level	Scale, direct market plus
Market segment	Open Market
Stock exchange & trading venue	Frankfurt Stock Exchange/Xetra, Vienna
Number of shares	5,200,000
Share capital	EUR 5,200,000.00
Designated Sponsors	Hauck Aufhäuser Lampe Privatbank AG



*Rounding differences may occur.

FINANCIAL CALENDER

DATE	EVENT
8–9 January 2026	ODDO BHF FORUM Lyon
28 January 2026	Austrian Day Zurich (TBC)
4–5 February 2026	Hamburg Investors Days (HIT)
6 March 2026	Publication of Annual Report 2025
10 April 2026	Annual General Meeting
13–15 April 2026	Investor Conference Zürs
20 May 2026	Publication Q1 Results
19 August 2026	Publication of Half Year Report 2026
21–24 September 2026	Baader Investment Conference
22 October 2026	Publication Q3 Results
23–25 November 2026	Deutsches Eigenkapitalforum

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