



STEYR**MOTORS**



Investor Presentation

November 2025

INTRODUCING STEYRMOTORS



**The global leader for customized engines in
special military and civil situations**



STEYR MOTORS' OUTSTANDING PRODUCT PORTFOLIO HAS A COMPETITIVE ADVANTAGE

Product lines	 Military vehicles Military vehicles from 3.5t to 10t  Primary Power for Special vehicles	 Aggregates MBT Locomotives  Auxiliary Power Unit (APU)	 Marine Rib Boats Battle Boats Work Boats Rescue Boats  Primary Propulsion Power & Electricity
Application	 M14 M16	 M12 M16	 SE4 SE6
Steyr Motors Solution	 Military vehicle manufacturers KNDS BAE SYSTEMS THALES URO RHEINMETALL GROUP GENERAL DYNAMICS European Land Systems DEFENTURE Mahindra 	 Civil applications SIEMENS FFS Fire Fighting Systems 	 Military boat builders  Civil boat builders  Various boat builders - indirect sales with 13 partners 
Core Customers	 Civil Public Sector (Public Safety, Railways) 		
End users			

AGENDA

1 Milestones and Highlights

2 Outlook

3 Q&A – Thank you for your questions and interest

4 Appendix

5 Disclaimer

MILESTONES IN THE FINANCIAL YEAR 2025



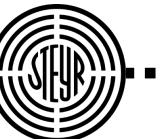
**Supply
Agreement
PALFINGER**
January 2025



**Int. Expansion
Asia (Jakarta)**
February 2025



**Agreement
Rheinmetall
Landsysteme**
February 2025



**Int. Expansion
– Agreement
Brasil**
March 2025



**Contract Ghatge
Patil Industries
(India)**
April 2025



**Agreement
Laborde
Products (USA)**
June 2025



**Contract
Defenture
(Netherlands)**
July 2025



**Agreements
Maritime
Applications
(GBR, IT,
FRA, CHN)**
July 2025



**Int. Expansion
Dubai hub
(Middle East)**
September 2025



**Joint Venture
Shangyan
Power
(Singapore)**
September 2025



**C2 emissions
certification
(China)**
September 2025



**New business
segment:
M12PU**
October 2025

CATERING FOR A DIVERSE SET OF APPLICATIONS AND PRODUCT LINES



M14 | M16



M12 | M16

Military Vehicles

Military vehicles from 3.5t to 10t



Primary Power
for Special Vehicles

Aggregates

MBT

Locomotives



Auxiliary Power Unit (APU)



M12PU

Mobile Power Unit

Counter-Drone Power

Camp Power

Field Power



Power Unit
(PU)

New Product



SE4 | SE6

Marine

Rib Boats

Battle Boats

Work Boats

Rescue Boats



Primary Propulsion Power & Electricity

The M12 Power Unit for any mission

THE M12 POWER UNIT AS THE UNIVERSAL ENERGY BACKBONE FOR MODERN DEFENSE – DEPLOY ANYWHERE, OPERATE EVERYWHERE



From drone defense systems to arctic mobility and desert command posts



M12 POWER UNIT

STEYR**MOTORS**

[2]
CYLINDER



BEST
[PERFORMANCE]

MINIMUM
[PU-DIMENSIONS]

MAXIMUM
[EFFICIENCY]

Facts

- **28V (DC), 29kW**
- **400V (AC), 32kVA**

THREE SEPARABLE MODULES

- **Cooling Unit** - Separable Cooling Unit for special demands
- **Engine Generator Unit** - Powerful drive with integrated power generation
- **Base frame incl. tank** - Robust base with optimized fuel supply

MAIN FEATURES

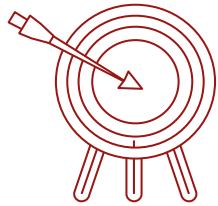
- **Easy handling:** Movable with a forklift from all sides and with a pallet truck from the sides
- **Modular base frame:** available with various fuel tank capacities
- **Standard version:** 60 liters tank for up to 8 hour of full-load operation



STACKABLE

- Up to 36 units fit into a 20ft HC container
- optimizes logistics and storage costs.

STEYR MOTORS – KEY HIGHLIGHTS 9M 2025



Revenue
€34.4m
9M 2025



EBIT
€4.0m
9M 2025



EBIT Margin
11.6%
9M 2025



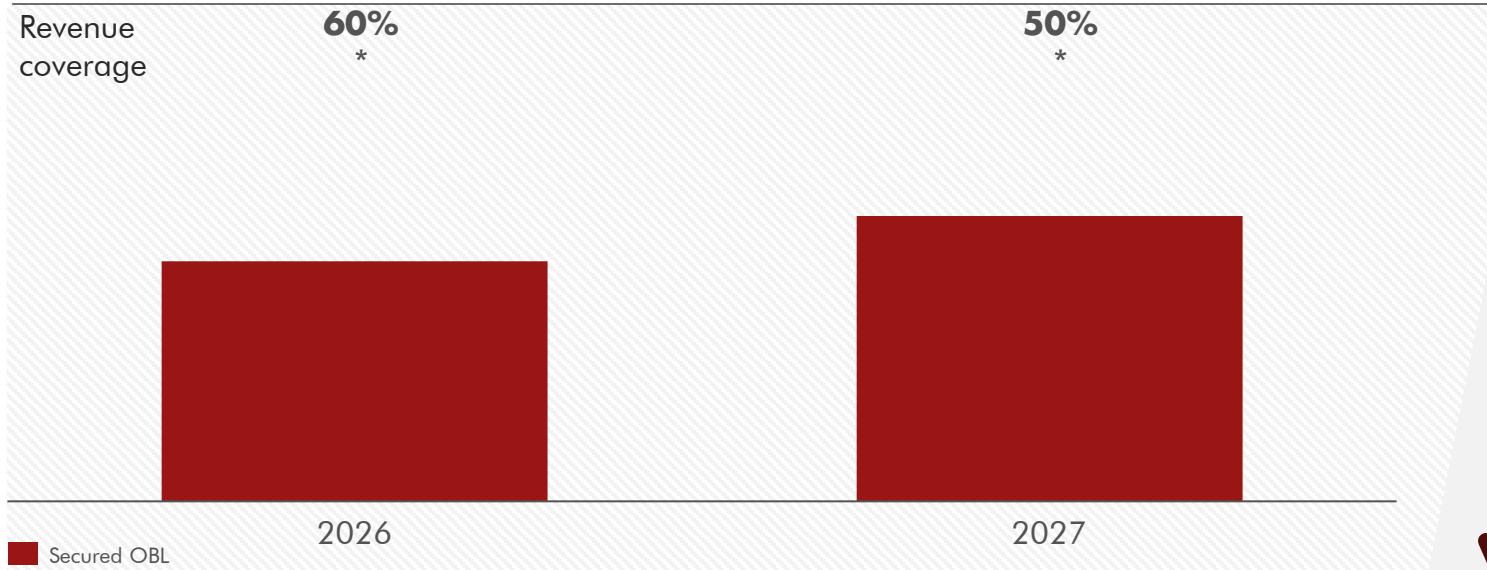
Order Backlog
> €300m*
2025-2030

Source: *Current Order Backlog.

Total order backlog defined as fixed order backlog + frame order backlog and committed sales and includes both legally and non legally binding orders.

MORE THAN €300M UNTIL 2030 ON SECURED ORDERS ARE THE FOUNDATION FOR SUCCESS

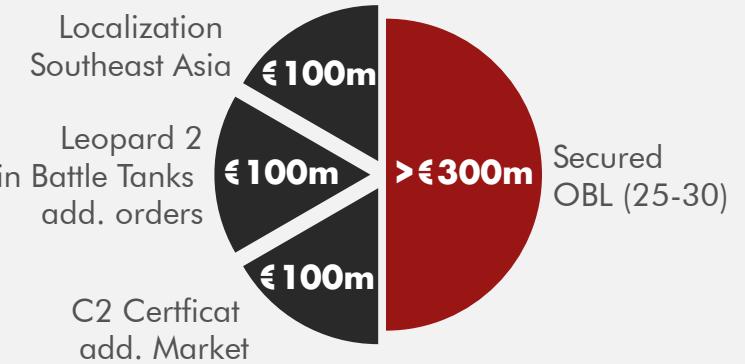
Total order backlog (26-27)



» With more than **€300M** secured in our **order backlog**, we've laid a **solid foundation** for our future **growth strategy**

» This strong **forward visibility** gives us the **confidence** to **reach** our **ambitious revenue goals**

Secured OBL (€m) and further concrete Opportunities (€m)



- » **Two additional deals** – in progress – could add **€200M** in **revenue**, expanding our backlog to **€500M**
- » The **C2 certificate** opens a **€5B market** - we expect **add. revenue** worth **€100M**
- » **M&A activities** will further **push our revenue** over the next years

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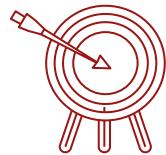
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STEYR MOTORS FORECAST: TARGETS FOR 2025 ADJUSTED DUE TO ORDER POSTPONEMENTS – MEDIUM-TERM FORECAST CONFIRMED

2025

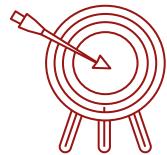


Revenue
at least +15%
to +25%



adj. EBIT Margin
approx. 13% to
around 16%

2027



Revenue Target
approx. € 140m



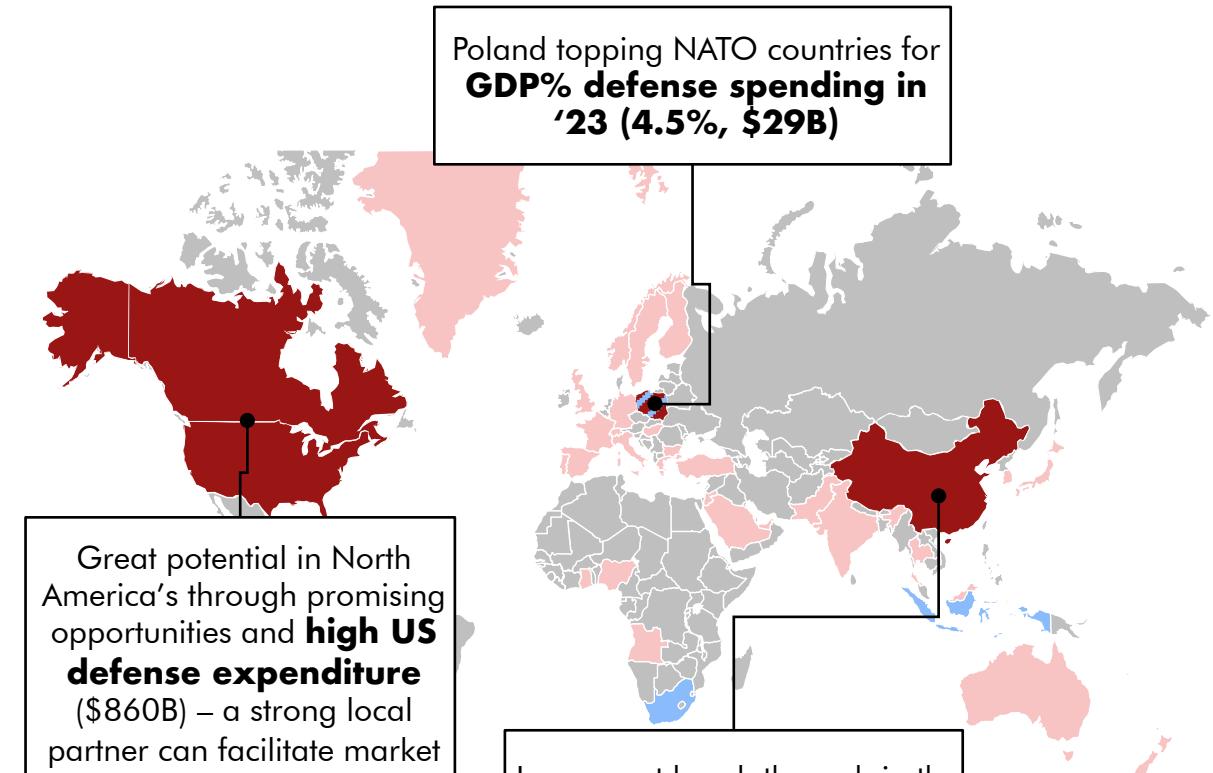
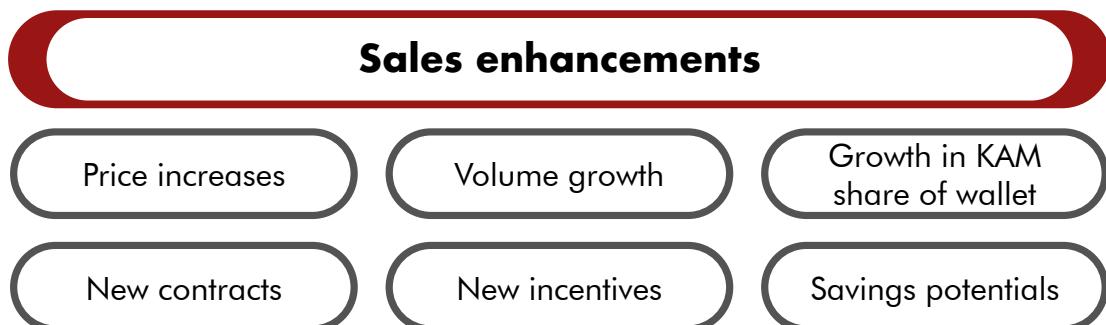
EBIT
approx. € 40m

- » **Optimized scalability** through our **production platform** – Enabling seamless execution with superior **cost efficiency** and **operational excellence**
- » **Unlocking new growth horizons** – A flexible, modular infrastructure designed to **integrate new business opportunities** and **drive sustainable expansion**

STEYR MOTORS HAS A CLEAR FOCUS FOR ITS MID-TERM GEOGRAPHICAL EXPANSION

Initiative	Drivers of incremental sales
Governmental Expansion in 3 high-potential areas	<ul style="list-style-type: none"> New projects driven by high defense spending Enlargement of scope in special governmental applications Expansions in North America, China and Poland

Marine Strengthen distributor network	<ul style="list-style-type: none"> Penetration of new markets or where current presence is limited Stronger footprint driving after-sales development
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■ In focus

■ Current sales

■ Marine

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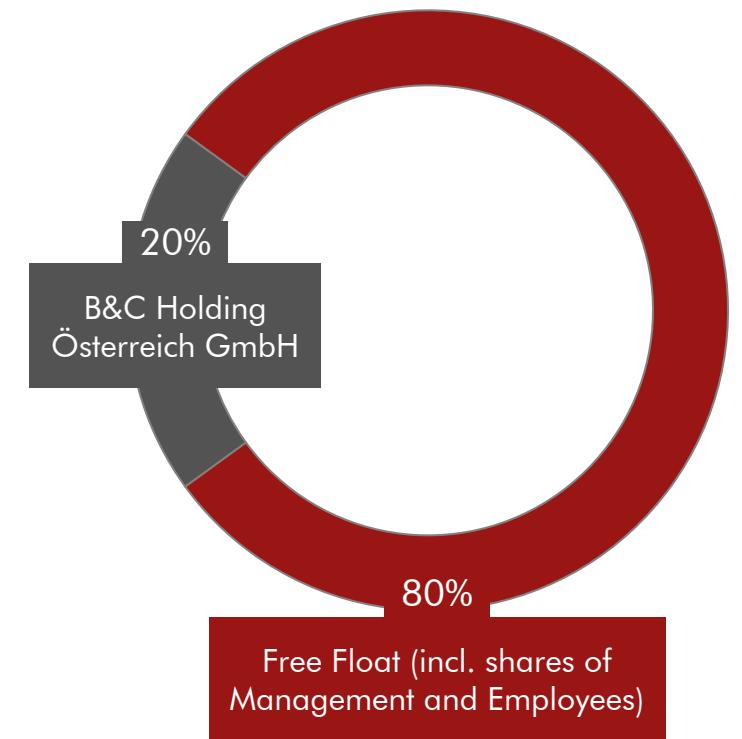
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STEYR MOTORS SHARE

Master Data

Symbol	4X0
ISIN	AT0000A3FW25
Transparency level	Scale, direct market plus
Market segment	Open Market
Stock exchange & trading venue	Frankfurt Stock Exchange/Xetra, Vienna
Number of shares	5,200,000
Share capital	EUR 5,200,000.00
Designated Sponsors	Hauck Aufhäuser Lampe Privatbank AG

Shareholder Structure*



*Rounding differences may occur.

FINANCIAL CALENDAR

DATE	EVENT
8–9 January 2026	ODDO BHF FORUM Lyon
28 January 2026	Austrian Day Zurich (TBC)
4–5 February 2026	Hamburg Investors Days (HIT)
6 March 2026	Publication of Annual Report 2025
10 April 2026	Annual General Meeting
13–15 April 2026	Investor Conference Zürs
20 May 2026	Publication Q1 Results
19 August 2026	Publication of Half Year Report 2026
21–24 September 2026	Baader Investment Conference
22 October 2026	Publication Q3 Results
23–25 November 2026	Deutsches Eigenkapitalforum

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STEYRMOTORS

