



Investor Presentation

November 2025







































INTRODUCING **STEYRMOTORS**



The global leader for customized engines in
special military and civil situations



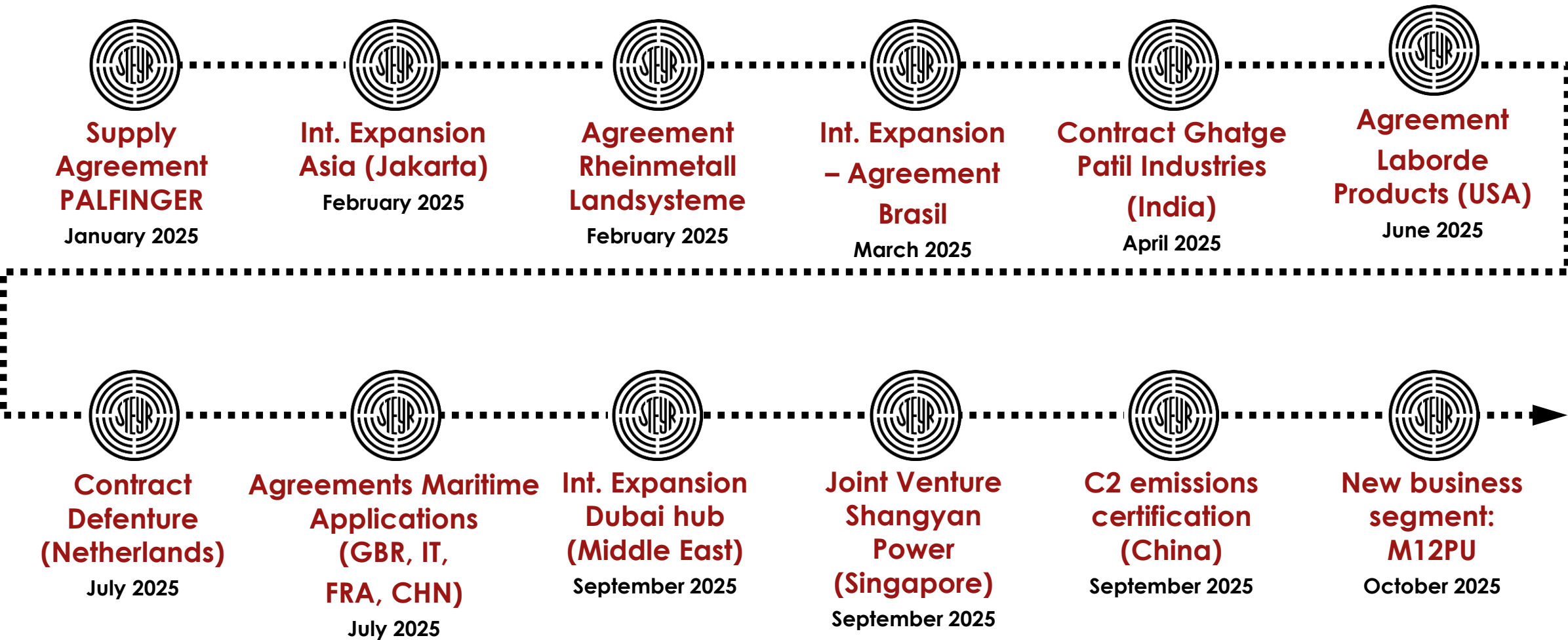
STEYR MOTORS' OUTSTANDING PRODUCT PORTFOLIO HAS A COMPETITIVE ADVANTAGE

Product lines	<div><div>Military vehicles</div></div>	<div><div>Aggregates</div></div>	<div><div>Marine</div></div>	
Application	<div>Military vehicles from 3.5t to 10t</div> <div></div> <div>Primary Power for Special vehicles</div>	<div>MBT</div> <div></div> <div>Locomotives</div> <div></div> <div>Auxiliary Power Unit (APU)</div>	<div>Rib Boats</div> <div></div> <div>Battle Boats</div> <div></div> <div>Work Boats</div> <div></div> <div>Rescue Boats</div> <div></div> <div>Primary Propulsion Power & Electricity</div>	
	Steyr Motors Solution	<div><div>M14 M16</div></div>	<div><div>M12 M16</div></div>	<div><div>SE4 SE6</div></div>
Core Customers	<div>Military vehicle manufacturers</div> <div></div> <div><div>KNDS</div><div>BAE SYSTEMS</div><div>THALES</div><div>URO</div><div>RHEINMETALL GROUP</div><div>GENERAL DYNAMICS European Land Systems</div><div>Mahindra</div><div>DEFENTURE</div><div>SIEMENS</div><div>FFS Fire Fighting Systems</div></div>	<div>Civil applications</div> <div></div>	<div>Military boat builders</div> <div></div>	<div>Civil boat builders</div> <div></div> <div> Various boat builders - indirect sales with 13 partners</div>
	End users	<div>Civil Public Sector (Public Safety, Railways)</div> <div><div> Australian Defence Force</div><div> Royal Marines</div><div> Spanish Army</div><div> BUNDESWEHR</div><div> Bundesheer</div><div> Navy Seals</div><div> Canadian Army</div><div> Finnish Army</div><div> Dutch Army</div><div> Swedish Army</div><div> Swiss Army</div><div> DB</div><div> VR</div><div> SBB CFF FFS</div><div> Shell</div><div> ExxonMobil</div><div> AIDA</div></div>		


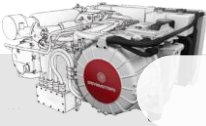




















AGENDA

1	Milestones and Highlights
2	Outlook
3	Q&A – Thank you for your questions and interest
4	Appendix
5	Disclaimer

MILESTONES IN THE FINANCIAL YEAR 2025



CATERING FOR A DIVERSE SET OF APPLICATIONS AND PRODUCT LINES

 <div>M14 M16</div>	 <div>M12 M16</div>	 <div>M12PU</div>	 <div>SE4 SE6</div>
 <div>Military Vehicles</div>	 <div>Aggregates</div>	 <div>Mobile Power Unit</div>	 <div>Marine</div>
Military vehicles from 3.5t to 10t	MBT Locomotives	Counter-Drone Power Camp Power Field Power	Rib Boats Battle Boats Work Boats Rescue Boats
   	 	   	   
Primary Power for Special Vehicles	Auxiliary Power Unit (APU)	Power Unit (PU)	Primary Propulsion Power & Electricity
		New Product	

The M12 Power Unit for any mission

THE M12 POWER UNIT AS THE UNIVERSAL ENERGY BACKBONE FOR MODERN DEFENSE – DEPLOY ANYWHERE, OPERATE EVERYWHERE



From drone defense systems to arctic mobility and desert command posts



M12 POWER UNIT

STEYRMOTORS

[2]
CYLINDER



[BEST
PERFORMANCE]

[MINIMUM
PU-DIMENSIONS]

[MAXIMUM
EFFICIENCY]

Facts

- 28V (DC), 29kW
- 400V (AC), 32kVA

THREE SEPARABLE MODULES

- **Cooling Unit** - Separable Cooling Unit for special demands
- **Engine Generator Unit** - Powerful drive with integrated power generation
- **Base frame incl. tank** - Robust base with optimized fuel supply

MAIN FEATURES

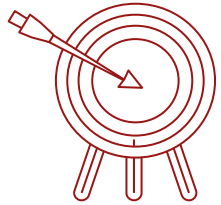
- **Easy handling:** Movable with a forklift from all sides and with a pallet truck from the sides
- **Modular base frame:** available with various fuel tank capacities
- **Standard version:** 60 liters tank for up to 8 hour of full-load operation



STACKABLE

- Up to 36 units fit into a 20ft HC container
- optimizes logistics and storage costs.

STEYR MOTORS – KEY HIGHLIGHTS 9M 2025



Revenue
€34.4m
9M 2025



EBIT
€4.0m
9M 2025



EBIT Margin
11.6%
9M 2025



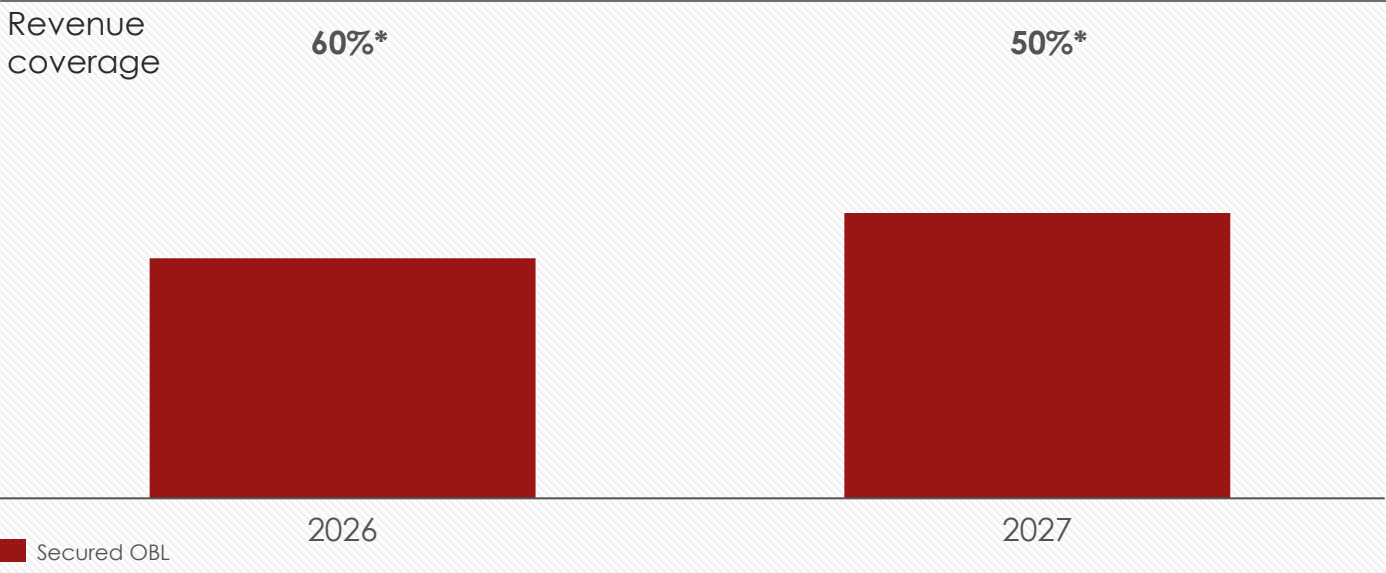
Order Backlog
> €300m*
2025-2030

Source: *Current Order Backlog.

Total order backlog defined as fixed order backlog + frame order backlog and committed sales and includes both legally and non legally binding orders.

MORE THAN €300M UNTIL 2030 ON SECURED ORDERS ARE THE FOUNDATION FOR SUCCESS

Total order backlog (26-27)

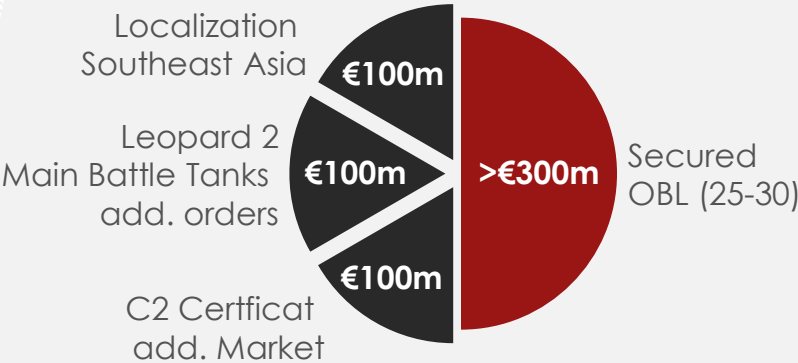


* % of the intended turnover

» With more than **€300M** secured in our **order backlog**, we've laid a **solid foundation** for our future **growth strategy**

» This strong **forward visibility** gives us the **confidence** to **reach** our **ambitious revenue goals**

Secured OBL (€m) and further concrete Opportunities (€m)



» **Two additional deals** – in progress – could **add €200M in revenue**, expanding our **backlog to €500M**

» The **C2 certificate** opens a **€5B market** - we expect **add. revenue** worth **€100M**

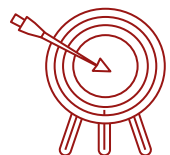
» **M&A activities** will further **push our revenue** over the next years

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STEYR MOTORS FORECAST: TARGETS FOR 2025 ADJUSTED DUE TO ORDER POSTPONEMENTS – MEDIUM-TERM FORECAST CONFIRMED

2025

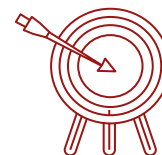


Revenue
at least +15%
to +25%



adj. EBIT Margin
approx. 13% to
around 16%

2027



Revenue Target
approx. €140m



EBIT
approx. €40m



Optimized scalability through our **production platform** – Enabling seamless execution with superior **cost efficiency** and **operational excellence**



Unlocking new growth horizons – A flexible, modular infrastructure designed to **integrate new business opportunities** and **drive sustainable expansion**

STEYR MOTORS HAS A CLEAR FOCUS FOR ITS MID-TERM GEOGRAPHICAL EXPANSION

Initiative	Drivers of incremental sales
<div>Governmental</div> <div>Expansion in 3 high-potential areas</div>	<ul style="list-style-type: none">○ New projects driven by high defense spending○ Enlargement of scope in special governmental applications○ Expansions in North America, China and Poland
<div>Marine</div> <div>Strengthen distributor network</div>	<ul style="list-style-type: none">○ Penetration of new markets or where current presence is limited○ Stronger footprint driving after-sales development

Sales enhancements

Price increases

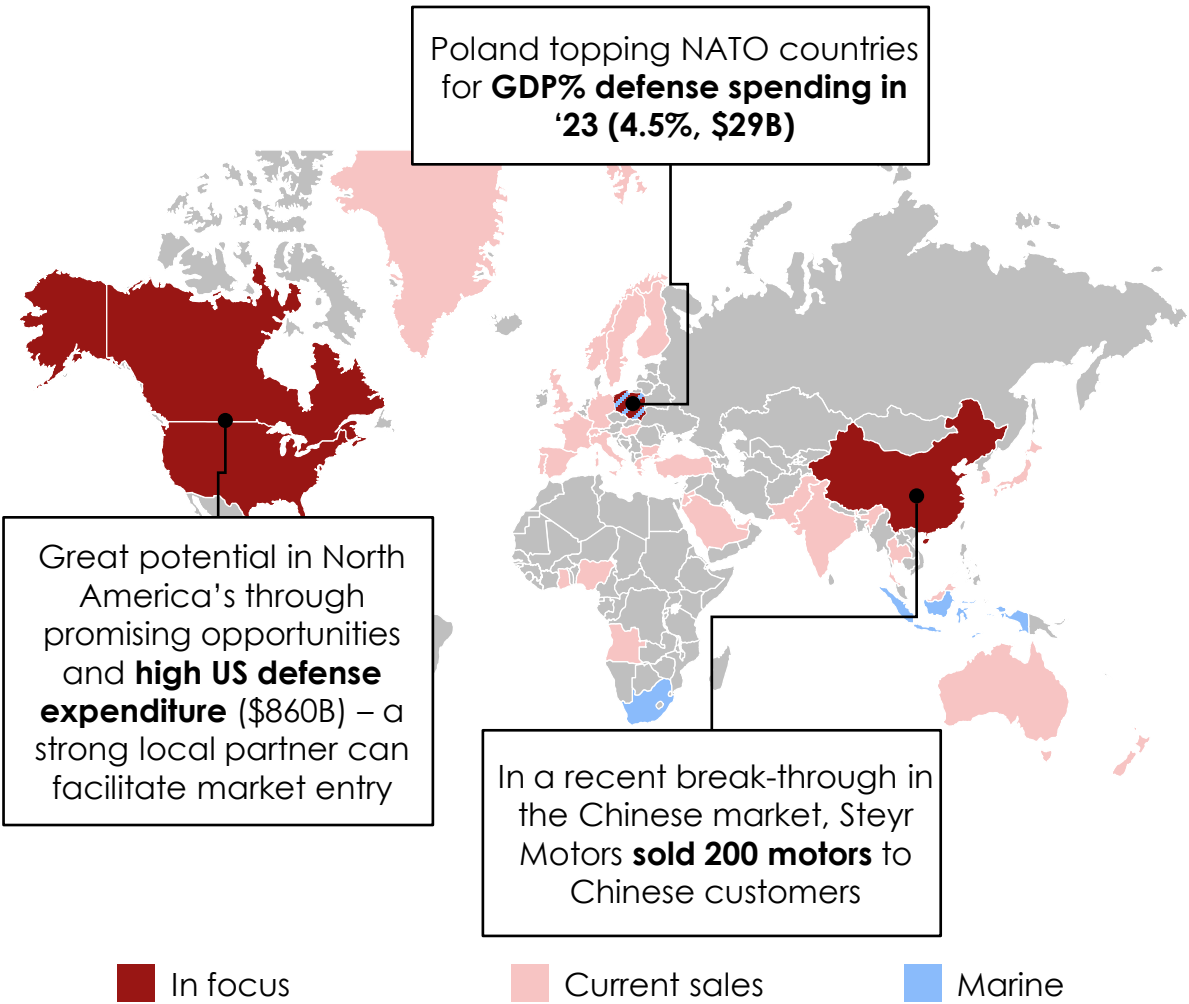
Volume growth

Growth in KAM share of wallet

New contracts

New incentives

Savings potentials



AGENDA

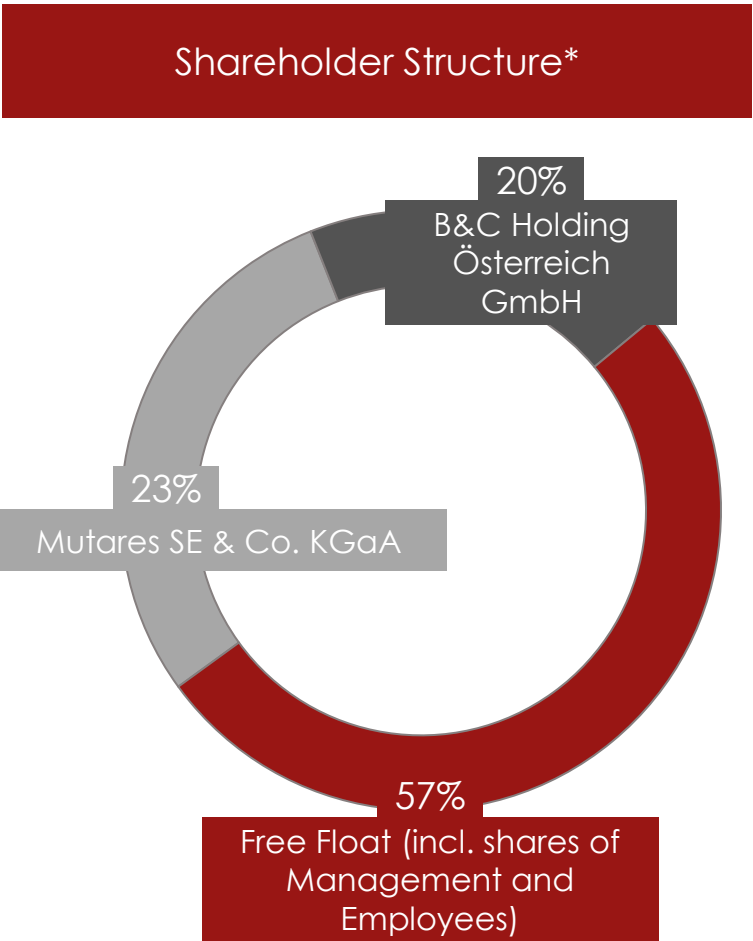
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STEYR MOTORS SHARE

Master Data	
Symbol	4X0
ISIN	AT0000A3FW25
Transparency level	Scale
Market segment	Open Market
Stock exchange & trading venue	Frankfurt Stock Exchange/Xetra
Number of shares	5,200,000
Share capital	EUR 5,200,000.00
Designated Sponsors	Hauck Aufhäuser Lampe Privatbank AG



*Rounding differences may occur.

FINANCIAL CALENDER

DATE	EVENT
24 – 26 November 2025	Deutsches Eigenkapitalforum

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