



INTRODUCING STEYRMOTORS

















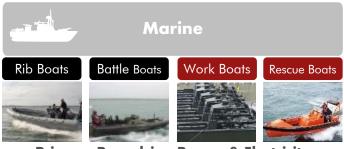
STEYR MOTORS' OUTSTANDING PRODUCT PORTFOLIO HAS A COMPETITIVE ADVANTAGE



Application







Primary Propulsion Power & Electricity

Steyr Motors Solution



M14 | M16

URO



M12 | M16

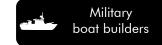


SE4 | SE6

Core Customers













End users





THALES







GENERAL DYNAMICS

European Land Systems





DEFENTURE















Civil Public Sector (Public Safety, Railways)







| 1 | Milestones, Key Highlights and Financials |
|---|---|
| 2 | Outlook |
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MILESTONES IN THE CURRENT FINANCIAL YEAR 2025



Supply Agreement PALFINGER

January 2025



Int. Expansion Asia (Jakarta) February 2025



Prelim. Figures –
Forecast met
February 2025



Landsysteme February 2025



Int. Expansion & Framework Agreement Brasil

March 2025



Frame Contract
Ghatge Patil
Industries
(India)
April 2025



Successful AGM
- Dividend of
EUR 0.55
May 2025



Framework
Agreement
Laborde Products
(USA)
June 2025

Frame Contract
Defenture
(Netherlands)

July 2025



Agreements
Maritime
Applications
(GBR, IT, FRA, CHN)
July 2025



STEYR MOTORS - KEY HIGHLIGHTS HY 2025



Revenue **€23.1m** HY 2025



EBIT **€3.4m HY 2025**



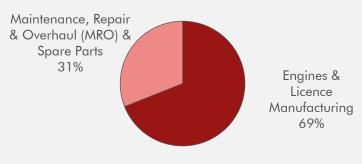
EBIT Margin 14.8% HY 2025



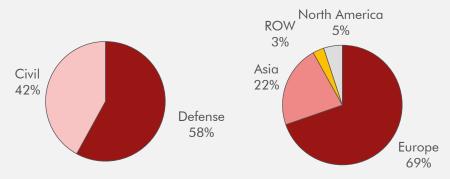
Order Backlog **> €300m***
2025-2030



FTEs **x121** HY 2025



Revenue by Area
HY 2025



Revenue by Segment **HY 2025**

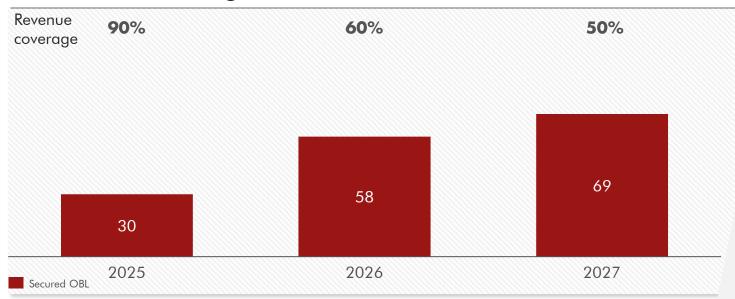
Revenue by Region
HY 2025





MORE THAN €300M FROM 2025-2030 ON SECURED ORDERS ARE THE FOUNDATION FOR SUCCESS

Total order backlog (25-27)



Secured OBL (€m) and further concrete Opportunities (€m)



>>

Two additional deals – in progress – could add €200M in revenue, expanding our backlog to €500M

>>

The C2 certificate opens a €5B market - we expect add. revenue worth €100M

>>

M&A activities will further push our revenue over the next years



With more than €300M secured in our **order backlog**, we've laid a **solid foundation** for our future **growth strategy**



This strong forward visibility gives us the confidence to reach our ambitious revenue goals



STEYR MOTORS – FINANCIALS HY 2025

| in EUR thousands | HY 2025 | HY 2024 |
|---|---------|---------|
| Revenues | 23,129 | 19,744 |
| Changes in inventories of finished goods and work | | |
| in progress | 1,505 | 1,691 |
| Other income | 162 | 403 |
| Cost of materials and procurement costs | -13,582 | -11,834 |
| Gross profit | 11,213 | 10,004 |
| Gross Profit Margin % | 48.5% | 50.7% |
| Personnel expenses (PEX) | -6,223 | -4,704 |
| Other expenses (OPEX) | -2,118 | -2,453 |
| Capitalized development costs | 1,016 | 1,180 |
| EBITDA | 3,888 | 4,027 |
| EBITDA Margin in % | 16.8% | 20.4% |
| Depreciation and amortization | -465 | -418 |
| Impairments | 0 | -4 |
| EBIT | 3,423 | 3,605 |
| EBIT Margin in % | 14.8% | 18.3% |
| Financial income | 30 | 186 |
| Financial expenses | -285 | -274 |
| Net financial result | -255 | -88 |
| EBT | 3,168 | 3.517 |
| EBT Margin in % | 13.7% | 17.8% |
| Current income tax expense | -127 | -145 |
| Deferred income tax expense | -613 | -724 |
| Net profit for the period | 2,428 | 2,648 |
| Net Profit Margin in % | 10.5% | 13.4% |

Revenue increase in both segments:

- O Civil +24.4%
- O Defense +12.4%

Cost of materials under control through efficiency gains

- O Cost of materials ratio moderately lower at 58.7 (HY 2024: 59.9%)
- O Increased consumption of raw materials and consumables due to higher output was offset by more efficient use of resources
- Higher cost of materials and procurement costs show build-up to transform high order backlog into revenues

PEX reflecting investments in growth

- FTE base expanded from 110 to 121 esp. focus on sales and engineering
- Necessary personnel capacity expansion to serve customer demand and increase output in forthcoming quarters

OPEX

O No further one-offs related to restructuring and listing in 2025



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STEYR MOTORS - TARGETS 2025 AND BEYOND

2025

2027



Revenue at least 40% vs. €41.7m in 2024



EBIT Margin >20% vs. 15.5% in 2024



Production at least 1,250 units vs. 729 units in 2024



Revenue Target €140m vs. €41.7m in 2024 vs. €10.1m in 2024



EBIT x4



Optimized scalability through our production platform – Enabling seamless execution with superior cost efficiency and operational excellence



Unlocking new growth horizons – A flexible, modular infrastructure designed to integrate new business opportunities and drive sustainable expansion



STEYR MOTORS HAS A CLEAR FOCUS FOR ITS MID-TERM GEOGRAPHICAL EXPANSION

Initiative

Expansion in
3 high-potential
areas

Drivers of incremental sales

- New projects driven by high defense spending
- Enlargement of scope in special governmental applications
- Expansions in North America,China and Poland

Marine

Sovernmental

Strengthen distributor network

- Penetration of new markets or where current presence is limited
- Stronger footprint driving aftersales development

Sales enhancements

Price increases

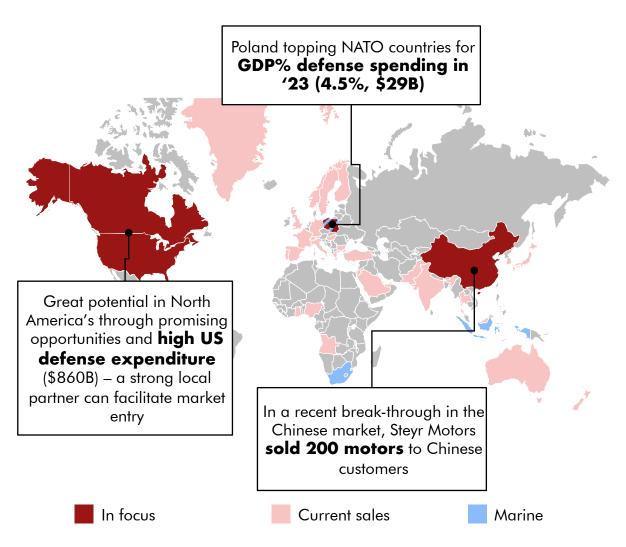
Volume growth

Growth in KAM share of wallet

New contracts

New incentives

Savings potentials





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THIS IS WHAT STEYR MOTORS STANDS FOR

Leading market player for customized diesel engines in special situations • A leading independent engine manufacturer in a market with limited players, with a high power-to-weight ratio, makes Steyr engines integral in widely used platforms

• Strong total order backlog¹ of more than EUR 300 million until 2030, providing a strong foundation for sustainable and profitable growth

Outstanding life cycle services

- O Customer focus through **end-to-end product lifecycle support**, from tailored engineering (R&D) and **customized engines** to after-sales service
- Enhanced growth by increasing sales of its engineering and newly established
 MRO services to external customers

Optimized organization

- Efficient organizational structure with a strong management and operational team responsible for a highly profitable business
- Modern, state-of-the-art facility with ideal infrastructure to deliver the highest, well renowned quality

Pioneering enhancements

- Implemented enhancement initiatives and the refined strategy led to significant sustainable positive EBIT effects
- O Top-line initiatives will boost significantly until FY'27 with further upside potential beyond the Business Plan (e.g. military gensets)

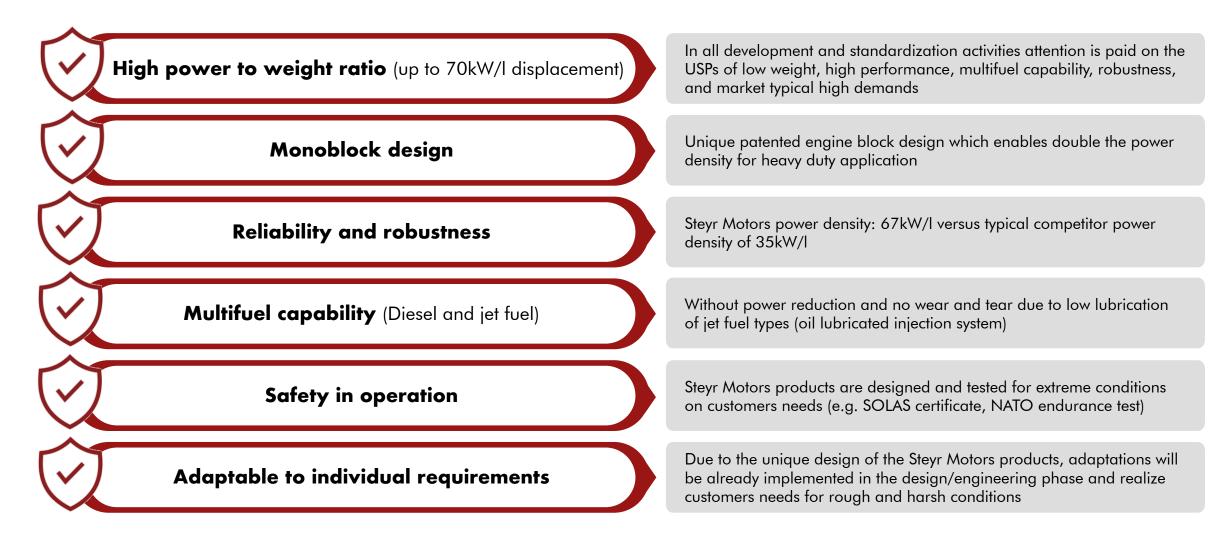
Highly profitable in a high-growth market

- Recently addressed markets such as APAC and further yet untapped business and sales areas provide significant further upside potential beyond business plan
- New partner has the unique opportunity to invest in a highly profitable engine manufacturer



^{1.} Total order backlog defined as fixed order backlog + frame order backlog and committed sales and includes both legally and non legally binding orders.

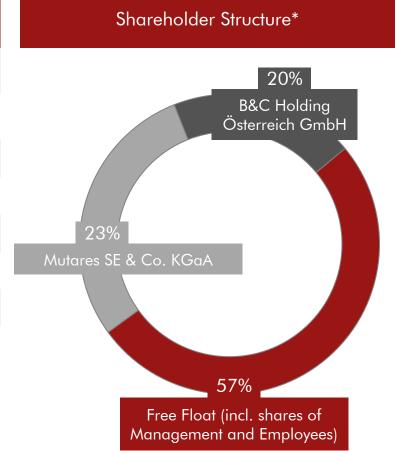
STEYR MOTORS UNIQUE SELLING PROPOSITION





STEYR MOTORS SHARE

| Master Data | |
|--------------------------------|-------------------------------------|
| Symbol | 4X0 |
| ISIN | AT0000A3FW25 |
| Transparency level | Scale |
| Market segment | Open Market |
| Stock exchange & trading venue | Frankfurt Stock Exchange/Xetra |
| Number of shares | 5,200,000 |
| Share capital | EUR 5,200,000.00 |
| Designated Sponsors | Hauck Aufhäuser Lampe Privatbank AG |



^{*}Rounding differences may occur.



FINANCIAL CALENDER

| DATE | EVENT |
|------------------------|------------------------------|
| 22 - 23 September 2025 | Baader Investment Conference |
| 23 October 2025 | Publication Q3 results |
| 24 - 26 November 2025 | Deutsches Eigenkapitalforum |



BALANCE SHEET AS OF JUNE 30, 2025 – ASSETS

| in EUR thousands | June 30, 2025 | Dec. 31, 2024 |
|---|---------------|---------------|
| ASSETS | | |
| Non-current assets | | |
| Intangible assets | 5,094 | 3,997 |
| Property, plant and equipment | 2,296 | 1,853 |
| Right-of-use assets | 4,236 | 4,490 |
| Total non-current assets | 11,627 | 10,340 |
| Current assets | | |
| Inventories | 18,141 | 12,457 |
| Other financial assets | 1,560 | 2,654 |
| Trade receivables and other receivables | 4,394 | 2,096 |
| Cash and cash equivalents | 6,273 | 8,164 |
| Total current assets | 30,368 | 25,370 |
| Total assets | 41,995 | 35,710 |



BALANCE SHEET AS OF JUNE 30, 2025 - EQUITY AND LIABILITIES

| in EUR thousands | June 30, 2025 | Dec. 31, 2024 |
|--------------------------------------|---------------|---------------|
| EQUITY AND LIABILITIES | | • |
| Capital and reserves | | |
| Subcribed capital | 5,200 | 5,200 |
| Share premium | 6,545 | 6,545 |
| Retained earnings | 10,162 | 10,594 |
| Total equity | 21,906 | 22,338 |
| Non-current liabilities | | |
| Non-current lease liabilities | 4,077 | 4,291 |
| Deferred tax liabilities | 772 | 159 |
| Other non-current provisions | 578 | 703 |
| Total non-current liabilities | 5,427 | 5,153 |
| Current Liabilities | | |
| Trade payables and other liabilities | 3,814 | 3,378 |
| Current tax liabilities | 315 | 206 |
| Current lease liabilities | 421 | 408 |
| Other current financial liabilities | 7,304 | 531 |
| Current provisions | 2,217 | 3,101 |
| Deffered income | 591 | 596 |
| Total current liabilities | 14,661 | 8,219 |
| Total liabilities | 20,088 | 13,372 |
| Total equity and liabilities | 41,995 | 35,710 |



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